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# An Extended Regularized K-Means Clustering **Approach for High-Dimensional Customer Segmentation With Correlated Variables**

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**ABSTRACT** The omnichannel business has becomes a hot topic due to the fast development on e-commerce and the customers' acquaintance with multichannel shopping mode. Various business organizations have started to work on omnichannel business issue in order to satisfy the new trend of customer demand and tend to devote their efforts to both online and offline business. Thus, there is no doubt that understanding the shopping behavior for online customers is vital for the omnichannel business. The RFM (recency, frequency, monetary) model and the k-means clustering method are commonly used to extract customers' information and segment customers, respectively. To extend the RFM model, we divide the total frequency and monetary information into weekly level data, and as a consequence, the number of variables corresponding to one customer increases significantly, leading to the problem of high-dimensional analysis. To address this issue, in this paper we extend the regularized k-means clustering method with  $L_1$ -norm for independent case to the clustering method with elastic net penalty with a focus on correlated variables. Our simulation results show that the proposed method performs better than the standard k-means method by providing lower error rates and can select variables simultaneously under 4 different scenarios. A real example of an online retailer is presented to illustrate the use of the proposed method and highlight its high potential in clustering highdimensional applications. In particular, the number of variables is reduced from 108 to 98 without any loss on clustering accuracy.

**INDEX TERMS** Customer segmentation, high-dimensional clustering, regularized K-means, correlated variables.

#### I. INTRODUCTION

The omnichannel business has begun to attract increasing attention from the public due to its wide range of applications and huge potentials in modern industry. It is wellknown that traditional business activities focus on the offline transactions between business organizations and customers and the omnichannel integrates the traditional business with electronic business (E-business) and takes the advantages of both sides. With the rapid development of current internet technologies, E-business is experiencing a rapid growth [1]. There exists a clear trend that customers are switching their shopping mode from traditional outlets to internet, elimi-

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nating the time and geographical constraints on shopping [2], [3]. Furthermore, by shopping online, customers can acquire product information from various channels and tend to switch between different channels to obtain better shopping experience. To accommodate the new shopping pattern of the customers and provide better services, business organizations apply different strategies to achieve omnichannel business and one of the popular example is the online-to-offline (O2O) business mode.

It is clear that the successful implementation of omnichannel business relies on the correct understanding of customer online shopping preference. Customer segmentation is precisely the process of identifying different groups of customers according to their shopping behavior [4]-[6]. Unlike traditional customer segmentation that depends on variables such as demographics and attitude [7], transaction records play an important role in online customer segmentation Fortunately, modern development in information technology allows the business organizations to track customers' transaction data precisely and thus segment the customers [8].

To apply customer segmentation, identification of the potential variables that could express the customers' shopping behavior becomes an essential task [9]. The RFM model proposed by Hughes [10] is a well-known model to characterize the customer shopping behaviors [11]. The RFM formulates the characteristics of customers by extracting the information such as the recency of the last purchase, frequency of the purchase and the monetary value of the purchase from the transaction records of the customers. The RFM model is used in many circumstances due to its simplicity, and successful applications can be found in Bult and Wansbeek [12], Newell [13], Migkautsch [14], Wu and Lin [15] and Lee and Park [16].

Based on the variables identified by the RFM model, data mining techniques can be applied to group the customers. Clustering is a type of data mining techniques that divides a set of objects into several categories where similar objects are grouped together( [17], [18]). K-means is a well-known clustering algorithm that was first proposed by MacQueen [19]. It has been shown to be an effective clustering technique that can handle the clustering problem efficiently [20], although many other approaches have been reported in the literature [21]–[25]. Successful examples can also be found in Wei *et al.* [26], Mesforoush and Tarokh [20], Cheng and Chen [1] and Kuo *et al.* [27].

Although the RFM model and standard k-means method have obtained appealing results, the problems tend to be different under the modern business circumstance. Noted that the RFM model constructs three variables which are recency, frequency, monetary. Take shopping frequency as an example, the RFM model only calculate the total sum of the shopping frequency of each customer. Customers with the same total shopping frequency are not necessary to have similar shopping behavior, rather the shopping frequency distribution over time reflects the shopping pattern and behavior more precisely. Under such circumstance, to precisely segment the online customers, shopping frequency with a smaller time scale is required. Thus the traditional RFM model becomes ineffective due to the time scale it uses. To achieve a smaller time scale, one of the possible solution is to decompose the yearly data into weekly level data by extracting the customers' transaction data records, which is different from the traditional RFM model that applies the total sum to describe the shopping frequency and spending for each customer. Furthermore, other click-stream data available in the e-commerce environment could also be introduced. As a result, the number of variables which characterizes the customers' behavior increases significantly and leads to the problem of high-dimensional clustering.

Consequently, the standard k-means method becomes less effective in high-dimensional conditions [28]. The regular-

ized k-means method that adds a penalty term to the standard k-means method can be an effective approach for handling the high-dimensional problem. Successful applications in the cluster high-dimensional case with independent variables are discussed by Witten and Tibshirani [29] and by Sun and Wang [30]. However, the variables cannot be purely independent in real applications and little research has been done along this direction.

In general, in the modern e-commerce environment, precise customer segmentation requires more variables which characterizes the customers' behavior. When small time scale data is decomposed from the total sum, it is possible that the number of customer features is more than the number of customers especially for small business and platform with very limited number of customers. As a result, the features used for customer segmentation are correlated and the problem becomes a high-dimensional clustering problem. Consequently, an effective clustering method for high-dimensional clustering with correlated variables is desired. Therefore, in this paper, we extend the regularized k-means clustering method from the focus on independent variables to the focus on correlated variables by introducing the elastic net penalty. The proposed method is assessed under high-dimensional clustering conditions with correlated variables. Our simulation results show that the proposed method performs better than the standard k-means method by providing lower error rates and can select variables simultaneously under 4 different scenarios. Furthermore, the number of variables is reduced from 108 to 98 without any loss on clustering accuracy in the application on real example.

The rest of the paper is organized as follows. In section 2, a detailed description of the proposed method is presented. In section 3, we conduct a simulation study to compare the performance of the proposed method and the standard k-means method. A real example application in online retail is provided to illustrate the use of our method in section 4. The concluding remarks and research limitations are mentioned in section 5.

#### **II. DESCRIPTION OF METHODS**

In this section, we give a brief review of the traditional k-means clustering method and introduce the proposed regularized k-means method. The proposed methods aim to provide sensible clustering results in high-dimensional applications with correlated variables. We note that such conditions can easily occur in the electronic business environment especially for small business or platform with limited number of customers.

#### A. K-MEANS CLUSTERING

Suppose we have a dataset *X* of *n* observations denoted as  $X = (X_1, X_2, ..., X_n)$ . And each  $X_i = (X_{i1}, X_{i2}, ..., X_{ip})^T$  (i = 1, ..., n) is a *p*-dimensional vector. The objective of k-means clustering is to segment the original data *X* into *K* prespecified clusters that minimize the total distance between the cluster center and the data within the corresponding

cluster. The desired *K* clusters can be found by solving the following optimization problem,

$$\min_{B_j, C_j} \sum_{j=1}^K \sum_{X_i \in B_j} ||X_i - C_j||_{L_2}^2,$$
(1)

where  $B_j(j = 1, 2, ..., K)$  and  $C_j = (C_{j1}, C_{j2}, ..., C_{jp})^T (j = 1, 2, ..., K)$  are the *K* clusters and the corresponding cluster centers, respectively.  $|| \cdot ||_{L_2}$  is the Euclidean norm or the  $L_2$ -norm. In this paper, we refer to this clustering method as the standard k-means method.

Finding the global optimal solution for Eq. (1) is an NPhard problem. Therefore, Lloyd [31] proposed an iterative algorithm to approximate the solution for Eq. (1). The key idea of the algorithm is to update clusters  $B_j$  and centers  $C_j$ separately by assuming that the other variable is fixed during each iteration. In particular, the detailed algorithm is shown below.

#### Algorithm K-Means

**Step 1.** Initialize the centers  $C_j^{(0)}(j = 1, 2, ..., K)$  by randomly choosing *K* observations from the original dataset *X*. **Step 2.** Given centers  $C_j^{(t-1)}$  at iteration t-1, find the clusters  $B_j^{(t)}$  by assigning each observation  $X_i$  to the closest center. **Step 3.** Given clusters  $B_j^{(t)}$ , update the centers  $C_j^{(t)}$  by calculating the centers of observations  $X_i \in B_j^{(t)}$ . The detailed equation is given by  $C_j^{(t)} = (\#B_j^{(t)})^{-1} \sum_{X_i \in B_j^{(t)}} X_i$ , where  $\#B_j^{(t)}$  is the cardinality of  $B_j^{(t)}$ . **Step 4.** Repeat Step 2 and Step 3 until  $B_i$  is stable.

K-means clustering has been successfully applied in many fields. However, its clustering performance tends to be less effective in high-dimensional applications [28]. In addition, k-means clustering is not able to select the informative variables which is crucial in high-dimensional analysis.

#### B. REGULARIZED K-MEANS CLUSTERING

To address the drawbacks of the standard k-means method, we introduce the regularized k-means method in this section.

The idea of regularization is proposed by Tibshirani [32] where a penalty term is added to the original least squares function to obtain an estimate for the coefficients in the linear regression problem. The added penalized term can shrink the coefficients to zero when those coefficients are close to zero. As a result, the regularization method handles model fitting and variable selection simultaneously. Detailed properties of regularization method can be found in Zou and Hastie [33].

In this paper, we implement a similar approach by adding a regularization term to Eq. (1) similar to Sun and Wang [30]. The new optimization problem is expected to solve highdimensional clustering problem by taking the advantage of the regularization term, and the detailed form is given by

$$\min_{B_j, C_j} \sum_{j=1}^K \sum_{X_i \in B_j} ||X_i - C_j||_{L_2}^2 + \sum_{m=1}^p P(C_{(m)}),$$
(2)

where  $P(C_{(m)})$  is the regularization term added to each variable and  $C_{(m)} = (C_{1m}, C_{2m}, \dots, C_{Km})^T$  is the vector for the *mth* element for centers  $C_j (j = 1, 2, \dots, K)$ .

We note that the regularization term  $P(C_{(m)})$  can have various formats that provide the properties fitted for different applications. One of the commonly used penalty term is the  $L_1$ -norm penalty [34] that is given by

$$P(C_{(m)}) = \lambda_1 ||C_{(m)}||_{L_1},$$
(3)

where  $||C_{(m)}||_{L_1} = \sum_{j=1}^{K} |C_{jm}|$  and  $\lambda_1$  is the tuning parameter that balances the sparsity and cluster model fitting. Other forms of using regularization terms can be found in Wang and Zhu [35] and Sun and Wang [30]. In this paper, we refer to this clustering method as the  $L_1$  k-means method.

To better accommodate the correlation effects between different variables, in this paper we propose to use the elastic net penalty that combines the  $L_1$ -norm and  $L_2$ -norm penalty for which the detailed form is given by

$$P(C_{(m)}) = \lambda_2 \left\{ \frac{(1-\alpha)}{2} ||C_{(m)}||_{L_2} + \alpha ||C_{(m)}||_{L_1} \right\}, \quad (4)$$

where  $||C_{(m)}||_{L_2} = \sum_{j=1}^{K} C_{jm}^2$  is the  $L_2$ -norm regularization term and  $\alpha$  is the tuning parameter that balances the weights of the  $L_1$ -norm and the  $L_2$ -norm [33]. Finally,  $\lambda_2$  is the other tuning parameter that has the same function as  $\lambda_1$  in Eq. (3). The performance of elastic net penalty was assessed in Zou and Hastie [33] for regression purpose, but few studies have focused on its performance in clustering problems, particularly when correlations between the variables exist. Therefore, we propose to use the elastic new penalty in this paper, and we refer to this method as the  $L_{EN}$  k-means method. One should note that if  $\lambda_1$  or  $\lambda_2 = 0$ , the regularization term  $P(C_{(m)})$  becomes zero, and the regularized k-means methods are reduced to the classical k-means clustering method.

#### C. ALGORITHM FOR SOLVING REGULARIZED K-MEANS CLUSTERING

The clustering result of the regularized k-means method is the optimal solution for Eq. (2). Similar to the standard kmeans, the optimal solution for the regularized k-means is not easy to achieve. Therefore, we still implement an iterative approach to solve Eq. (2). Similar to the iterative approach for solving the standard k-means method, we still calculate the clusters  $B_j$  and the centers  $C_j$  separately. When  $C_j$  is fixed,  $B_j$  can be easily generated by assigning  $X_i$  to the closest center. When the cluster  $B_j$  is fixed,  $C_j$  can be obtained in a componentwise fashion as discussed in Sun and Wang [30], and the transformation is given by

$$\min_{B_j, C_j} \frac{1}{n} \sum_{j=1}^K \sum_{X_i \in B_j} ||X_i - C_j||_{L_2}^2 + \sum_{m=1}^p P(C_{(m)})$$

$$= \sum_{m=1}^{p} \left\{ \frac{1}{n} (X_{(m)} - \Lambda C_{(m)})^{T} (X_{(m)} - \Lambda C_{(m)}) + P(C_{(m)}) \right\}, \quad (5)$$

where  $X_{(m)} = (X_{1m}, X_{2m}, ..., X_{nm})^T$  is the vector that contains the *mth* variable element of all observations in X and A is an  $n \times K$  cluster assigning matrix with elements in the form given by

$$\Lambda_{ij} = \begin{cases} 1 & X_i \in B_j \\ 0 & X_i \notin B_j. \end{cases}$$
(6)

As shown in Sun and Wang [30], when  $\Lambda$  in Eq. (5) is fixed, the optimal solution of Eq. (2) can be obtained by solving

$$\min_{C_{(m)}} \frac{1}{n} (X_{(m)} - \Lambda C_{(m)})^T (X_{(m)} - \Lambda C_{(m)}) + P(C_{(m)})$$
(7)

for each  $C_{(m)}$ . Thus, the iterative approach for solving Eq. (2) is shown as follows.

### Algorithm Regularized K-Means

**Step 1.** Initialize the centers  $C_j^{(0)}(j = 1, 2, ..., K)$  by applying the standard k-means method to the observations from the original dataset *X*. **Step 2.** Given centers  $C_j^{(t-1)}$  at iteration t-1, find the clusters  $B_i^{(t)}$  by assigning each observation  $X_i$  to the closest center and

find the cluster assigning matrix  $\Lambda^t$  consequently.

**Step 3.** Given the cluster assigning matrix  $\Lambda^t$ , update the centers  $C_j^{(t)}$  by solving Eq. (7) for each *m*.

**Step 4.** Repeat Steps 2 and 3 until  $\Lambda$  is stable.

We note that the cluster assigning result does not change if the cluster assigning matrix  $\Lambda^t$  is stable, and the iterative approach stops then. According to the simulation experiment and the results from Sun and Wang [30], the iterative approach stops within 5 iterations normally.

#### D. TUNING PARAMETERS SELECTION

As mentioned above, the proposed regularized k-means methods have several tuning parameters that must be specified prior to their implementation. In this section, we will discuss the major procedures for selecting the appropriate tuning parameters. We note that the  $L_{EN}$  k-means method has three parameters, namely, K,  $\lambda_2$  and  $\alpha$ , and the  $L_1$  k-means method has two parameters, namely, K and  $\lambda_1$ . It is easy to observe that for any prespecified value of  $\alpha$ , the parameter selection for  $L_1$  k-means and  $L_2$  k-means methods becomes exactly the same. Without loss of generality, we focus on the parameter selection of K,  $\alpha$  and  $\lambda$  ( $\lambda \in (\lambda_1, \lambda_2)$ ).

To measure the performance of different parameter settings, we must specify a criterion first. In this research, we follow the suggestions in Sun and Wang [30] and use the clustering stability as the evaluation criterion. The clustering stability can be described by the robustness for the clustering assignments given the same parameter settings. Such stability is obtained by measuring the dissimilarity or the distance between two clustering assignments. This means that a sensible choice of parameters is such as to guarantee that the clustering assignments calculated from different observations should have small distance in between, given that the observations are sampled from the same population.

Assume  $Y = (X_1, X_2, \dots, X_n)$  is the available dataset. Denote  $\Gamma(Y|K, \alpha, \lambda)$  as the clustering assignment obtained through sample observation Y given parameter combination  $(K, \alpha, \lambda)$ . The parameter K,  $\alpha$  and  $\lambda$  are chosen from the candidate parameter set given by  $K \in (2, 3, ..., K_{max})$ ,  $\alpha \in [0, 1]$  and  $\lambda \in (\lambda \ge 0)$ , respectively, where  $K_{max}$  is the maximum number of clusters considered and K = 1is excluded since one cluster provides little information on customer behavior. To calculate the dissimilarity, we generate three bootstrap sample from the original dataset Y with the same sample size n, denoted as  $Y_1^r, Y_2^r, Y_3^r$  where r = 1, 2, ..., R refers to the replications. Then, we generate the first two clustering assignments  $\Gamma_1^r = \Gamma(Y_1^r | K, \alpha, \lambda)$ and  $\Gamma_2^r = \Gamma(Y_2^r | K, \alpha, \lambda)$ , and the dissimilarity for the *rth* replication is measured by the distance between  $\Gamma_1^r$  and  $\Gamma_2^r$ on sample  $Y_3^r$  that is given by

$$D^{r}(\Gamma_{1}^{r}, \Gamma_{2}^{r}|\mathbf{Y_{3}^{r}}) = (C_{n}^{2})^{-1} \# \Big( (i, j) \in S_{n} : \mathbf{I} \big( \Gamma_{1}^{r}(X_{i}^{(3)}) = \Gamma_{1}^{r}(X_{j}^{(3)}) \big) \\ \neq \mathbf{I} \big( \Gamma_{2}^{r}(X_{i}^{(3)}) = \Gamma_{2}^{r}(X_{j}^{(3)}) \big) \Big)$$
(8)

where  $I(\cdot)$  is an indicator function,  $C_n^2 = \frac{n(n-1)}{2}$ ,  $S_n$  is a set that contains all of the possible combinations of two observations from a population of size *n* and #(A) is still the cardinality of set *A*. Therefore, the optimal combination for *K*,  $\alpha$  and  $\lambda$  is given by

$$(K, \alpha, \lambda) = \arg\min_{K, \alpha, \lambda} \sum_{r=1}^{R} D^{r}(\Gamma_{1}^{r}, \Gamma_{2}^{r} | \boldsymbol{Y_{3}^{r}}), \qquad (9)$$

where  $D^r$  is a function of K,  $\alpha$  and  $\lambda$  as already shown previously.

#### **III. SIMULATION EXPERIMENT**

In this section, we provide a simulation study to assess the capability of the proposed method and compare its performance with the standard k-means method in the highdimensional case.

In the simulation, we provide a more general performance analysis compared with using real case example. The performance of each method is investigated under several scenarios, which avoids the bias from a specific dataset. Following similar logic in Sun and Wang [30], without loss of generality, we generate 20 observations with dimension p, denoted as  $X = (X_1, X_2, ..., X_{20})$  and their corresponding true cluster  $Z_i$  index is randomly generated from set  $\{1, 2, 3, 4\}$ . For each observation, the first 50 dimensions are the informative variables that are generated from  $N(\mu(Z_i), \Sigma)$  where  $\Sigma$  is a 50 by 50 covariance matrix with element  $\Sigma_{ij} = \rho^{|i-j|}$  and  $\rho$  is the factor that measures the correlation level. The mean

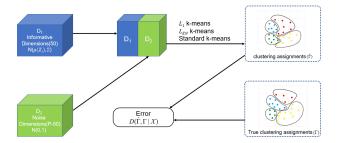


FIGURE 1. A brief summary for the simulation process.

vector  $\mu(Z_i)$  is given by

$$\mu(Z_i) = \begin{cases} (-\mu \mathbf{1}_{25}^T, \mu \mathbf{1}_{25}^T)^T & (Z_i = 1) \\ (\mu \mathbf{1}_{50}^T)^T & (Z_i = 2) \\ (\mu \mathbf{1}_{25}^T, -\mu \mathbf{1}_{25}^T)^T & (Z_i = 3) \\ (-\mu \mathbf{1}_{50}^T)^T & (Z_i = 4) \end{cases}$$
(10)

where  $\mathbf{1}_{50}$  is a vector of 50 ones. The remaining p - 50 variables are generated from N(0, 1) that represent the noise term.

To assess the capabilities of different methods and compare their performance, the clustering error is measured by the distance between the estimated clustering assignment  $\hat{\Gamma}$  and the true clustering assignment  $\Gamma$  on sample observation X that is given by

$$D(\hat{\Gamma}, \Gamma | \mathbf{X}) = (C_n^2)^{-1} \# \Big( (i, j) \in S_n : \mathbf{I} \big( \hat{\Gamma}(X_i) = \hat{\Gamma}(X_j) \big) \\ \neq \mathbf{I} \big( \Gamma(X_i) = \Gamma(X_j) \big) \Big).$$
(11)

And a brief summary for the simulation process is provided in Figure 1.

In our simulation, we investigate the performance of each method under different parameter values. In particular, we choose  $p = 60, 80, 100, \mu = 0.4, 0.6, 0.8$  and  $\rho = 0.6, 0.7, 0.8, 0.9$ . Furthermore, since true cluster number *K* is crucial for the performance on each method, we examine each method in two scenarios. Scenario 1 assumes *K* is known, and scenario 2 assumes *K* is unknown.

#### A. CLUSTERING RESULTS WITH KNOWN K

In this simulation, the true number of cluster K is known, so that we fix K = 4 for all clustering methods. For the regularized k-means methods, the candidate set for tuning parameters  $\lambda_1$  and  $\lambda_2$  is  $\{0.05\Delta; \Delta = 1, 2, ..., 10\}$ . The optimal parameter is selected based on the method discussed in section 3.4 with R = 10. Furthermore, the second tuning parameter in  $L_{EN}$  k-means method is fixed to  $\alpha = 0.5$ , which is a special case of the  $L_{EN}$  k-means method. Finally, each simulation is replicated 20 times.

The simulation results are shown in Tables 1-6. In particular, Table 1 shows the average clustering errors for all three methods when p = 60. An examination the results shows that

TABLE 1. The averaged	clustering	gerrors for v	arious cluste	ering methods
with $p = 60$ (K is know	n).			

μ	Methods	$\rho = 0.6$	$\rho = 0.7$	$\rho = 0.8$	$\rho = 0.9$
0.4	$L_1$ k-means	0.2687	0.2918	0.3258	0.3287
	$L_{EN}$ k-means	0.2608	0.2792	0.3213	0.3253
	Standard k-means	0.2776	0.2829	0.3268	0.3300
0.6	$L_1$ k-means	0.2224	0.2071	0.2505	0.2942
	$L_{EN}$ k-means	0.2021	0.2018	0.2553	0.2974
	Standard k-means	0.2158	0.2166	0.2563	0.3024
0.8	$L_1$ k-means	0.1087	0.1374	0.2137	0.2392
	$L_{EN}$ k-means	0.0989	0.1342	0.1982	0.2355
	Standard k-means	0.1203	0.1474	0.2171	0.2526

**TABLE 2.** The averaged clustering errors for various clustering methods with p = 80 (K is known).

$\mu$	Methods	$\rho = 0.6$	$\rho = 0.7$	$\rho = 0.8$	$\rho = 0.9$
0.4	$L_1$ k-means	0.2974	0.3145	0.3353	0.3353
	$L_{EN}$ k-means	0.2845	0.3195	0.3342	0.3237
	Standard k-means	0.2966	0.3216	0.3429	0.3355
0.6	$L_1$ k-means	0.2079	0.2453	0.2661	0.3126
	$L_{EN}$ k-means	0.2189	0.2374	0.2745	0.3066
	Standard k-means	0.2200	0.2500	0.2818	0.3139
0.8	$L_1$ k-means	0.1332	0.1547	0.1939	0.2616
	$L_{EN}$ k-means	0.1011	0.1421	0.1882	0.2650
	Standard k-means	0.1174	0.1463	0.1926	0.2658

the clustering errors increase with increasing variable correlation factor  $\rho$ . This means that all of the clustering methods tend to be less effective for high-correlation conditions. It is not surprising to find that the clustering errors for all of the methods decrease with increasing vector means. We note that a larger mean provides bigger differences between the four overlapping clusters. Finally, it is important to note that the  $L_{EN}$  k-means method shows the best performance in most cases, the  $L_1$  k-means method outperforms in other cases and the standard k-means method never outperforms the other two methods simultaneously. It is important to point out that the  $L_1$  k-means method is a special case of  $L_{EN}$  k-means when  $\alpha = 1$ . Thus, the  $L_{EN}$  k-means can outperform the other methods with an appropriate value of  $\alpha$ . Tables 2 and 3 present the results for the cases with p = 80 and p = 100, respectively. Similar results are obtained and the effect of pis not obvious.

Furthermore, Table 4 shows the average numbers of selected variables for various clustering methods with p = 60. It can be easily observed that the number of variables selected in the  $L_1$  k-means method is the closest to the true number of informative variables in all of the cases. The  $L_{EN}$  k-means method has the ability to select the variables while the standard k-means method cannot perform variable selection. Similar results can be found in Tables 5 and 6.

#### B. CLUSTERING RESULTS WITH UNKNOWN K

In this simulation, the true number of clusters K is unknown, so we set a candidate set K = 2, 3, 4, 5, 6 for all clustering methods for the purpose of parameter selection. Again,

**TABLE 3.** The averaged clustering errors for various clustering methods with p = 100 (K is known).

	Methods	$\rho = 0.6$	$\rho = 0.7$	$\rho = 0.8$	$\rho = 0.9$
$\mu$	Wiethous	p = 0.0	p = 0.1	p = 0.8	p = 0.9
0.4	$L_1$ k-means $L_{EN}$ k-means Standard k-means	0.2924 0.2750 0.3050	0.2974 0.2816 0.3087	0.3132 0.3142 0.3197	0.3337 0.3437 0.3458
0.6	$L_1$ k-means $L_{EN}$ k-means Standard k-means	0.1616 0.1839 0.1874	0.2332 0.2279 0.2461	0.2692 0.2618 0.2645	0.2961 0.3029 0.3053
0.8	$L_1$ k-means $L_{EN}$ k-means Standard k-means	0.1037 0.1187 0.1179	0.1766 0.1555 0.1671	0.1924 0.2084 0.2129	0.2497 0.2579 0.2595

**TABLE 4.** The averaged numbers of selected variables for various clustering methods with p = 60 (K is known).

$\mu$	Methods	$\rho = 0.6$	$\rho = 0.7$	$\rho = 0.8$	$\rho = 0.9$
0.4	$L_1$ k-means	50.10	45.20	49.45	54.30
	$L_{EN}$ k-means	59.00	58.85	58.30	59.05
	Standard k-means	60.00	60.00	60.00	60.00
0.6	$L_1$ k-means	53.60	54.75	51.70	50.95
	$L_{EN}$ k-means	59.35	59.45	59.35	59.35
	Standard k-means	60.00	60.00	60.00	60.00
0.8	$L_1$ k-means	57.00	57.00	55.80	54.85
	$L_{EN}$ k-means	59.65	59.55	59.20	59.65
	Standard k-means	60.00	60.00	60.00	60.00

**TABLE 5.** The averaged numbers of selected variables for various clustering methods with p = 80 (*K* is known).

$\mu$	Methods	$\rho = 0.6$	$\rho = 0.7$	$\rho = 0.8$	$\rho = 0.9$
0.4	$L_1$ k-means	55.70	64.15	61.00	63.65
	$L_{EN}$ k-means	76.25	77.45	76.70	77.45
	Standard k-means	80.00	80.00	80.00	80.00
0.6	$L_1$ k-means	66.10	66.50	68.50	63.60
	$L_{EN}$ k-means	77.35	78.55	79.00	78.00
	Standard k-means	80.00	80.00	80.00	80.00
0.8	$L_1$ k-means	73.45	70.90	68.25	61.70
	$L_{EN}$ k-means	78.65	77.40	78.95	78.55
	Standard k-means	80.00	80.00	80.00	80.00

**TABLE 6.** The averaged numbers of selected variables for various clustering methods with p = 100 (K is known).

$\mu$	Methods	$\rho = 0.6$	$\rho = 0.7$	$\rho = 0.8$	$\rho = 0.9$
0.4	$L_1$ k-means	61.40	68.05	75.80	71.75
	$L_{EN}$ k-means	96.20	96.85	94.55	97.65
	Standard k-means	100.00	100.00	100.00	100.00
0.6	$L_1$ k-means	74.15	74.20	65.80	77.20
	$L_{EN}$ k-means	94.90	96.20	95.75	96.95
	Standard k-means	100.00	100.00	100.00	100.00
0.8	$L_1$ k-means	81.90	78.45	78.80	80.15
	$L_{EN}$ k-means	98.05	98.20	95.90	96.50
	Standard k-means	100.00	100.00	100.00	100.00

for the regularized k-means methods, the candidate set for tuning parameters  $\lambda_1$  and  $\lambda_2$  is  $\{0.05\Delta; \Delta = 1, 2, ..., 10\}$ . The optimal parameter is selected based on the method discussed in section 3.4 with R = 10. Furthermore, the second tuning parameter in  $L_{EN}$  k-means method is fixed to  $\alpha = 0.5$ . Finally, each simulation is conducted with a replication of 20 times.

## TABLE 7. The averaged clustering errors for various clustering methods with $\rho =$ 0.8 (K is unknown).

$\mu$	Methods	p = 60	p = 80	p = 100
0.4	$L_1$ k-means	0.2892	0.3029	0.2939
	$L_{EN}$ k-means	0.2868	0.2971	0.3058
	Standard k-means	0.3016	0.3113	0.3082
0.6	$L_1$ k-means	0.2603	0.2621	0.2658
	$L_{EN}$ k-means	0.2566	0.2589	0.2516
	Standard k-means	0.2595	0.2687	0.2600
0.8	$L_1$ k-means	0.2137	0.2103	0.1937
	$L_{EN}$ k-means	0.2076	0.2095	0.1766
	Standard k-means	0.2147	0.2163	0.1800

**TABLE 8.** The averaged numbers of selected variables for various clustering methods with  $\rho = 0.8$  (K is unknown).

$\mu$	Methods	p = 60	p = 80	p = 100
	$L_1$ k-means	50.05	59.95	68.45
0.4	$L_{EN}$ k-means	59.7	79.25	97.2
	Standard k-means	60.00	80.00	100.00
	$L_1$ k-means	55.9	65.85	71.3
0.6	$L_{EN}$ k-means	59.5	79.15	97.7
	Standard k-means	60.00	80.00	100.00
	$L_1$ k-means	56.5	68.15	81.9
0.8	$L_{EN}$ k-means	59.7	78.5	97.75
	Standard k-means	60.00	80.00	100.00

TABLE 9. The modified data structure in the example.

cumstomer	Week 1		Week 2		 Week 54	
1 2	$F_1^1 \\ F_1^2$	$M_1^1 \\ M_1^2$	$F_2^1 \\ F_2^2$	$\begin{array}{c} M_2^1 \\ M_2^2 \end{array}$	 $F^{1}_{54} \\ F^{2}_{54}$	$M_{54}^1 \\ M_{54}^2$
 n	$F_1^n$	$M_1^n$	$F_2^n$	$\dots M_2^n$	  $ F_{54}^n$	$M_{54}^n$

Without loss of generality, we only provide the results for  $\rho = 0.8$ . In particular, Tables 7 and 8 present the average clustering errors and the average number of variable selected for different clustering methods. Basically, the results are consistent with what found in the previous case.

#### C. BRIEF SUMMARY

Based on the previous simulation study, we can observe the advantages of the proposed regularized k-means methods. Although in a few cases, the  $L_1$  k-means method outperforms the proposed  $L_{EN}$  k-mean method, we already have shown that the  $L_1$  k-means method is merely a special case of the  $L_{EN}$  k-means method that has a much higher flexibility by introducing the second tuning parameter  $\lambda$ .

In addition to the clustering error, the variable selection property of the proposed method is even more important. It should be noted that if the correct informative variables are extracted, business organizations can provide more powerful promotion strategy by focusing on the important variables.

#### **IV. CASE STUDY**

In this section, we apply our proposed method in a real example. The example is regarding the online customer segmentation from a company in UK. This example was studied

Methods	Class	Total Frequency			Total Money (pound)		
		mean	max	min	mean	max	min
$L_1$ k-means (98)	Class 1	60	74	96	244804.7	280206	194550.8
	Class 2	40.07317	210	21	21625.8	143825.1	1296.44
$L_{EN}$ k-means (106)	Class 1	60	74	96	244804.7	280206	194550.8
	Class 2	40.07317	210	21	21625.8	143825.1	1296.44
Standard k-means (108)	Class 1	60	74	96	244804.7	280206	194550.8
	Class 2	40.07317	210	21	21625.8	143825.1	1296.44

#### TABLE 10. Clustering results for the example.

by Chen *et al.* [36]. The customer transaction dataset contains 11 variables and 22190 valid transaction records in total for approximately one year. The 11 variables contain information such as invoice number, quantity, price, address, and post-code.

Instead of extracting information based on the traditional RFM model, we formulate a dataset for each customer with their weekly purchase frequency and weekly money spent and an abstract example is shown in Table 9 where  $F_i^j$  and  $M_i^j$  are the shopping frequency and money spent for customer *j* during week *i*, respectively. In the example, we focus on a small group of important customers. Thus, we keep the customer records with the purchase times larger than 20 and number of purchase weeks larger than 15. Finally, we obtain a dataset of 85 observations with 108 dimensions.

The clustering results for the three methods are shown in Table 10. We provide the summary statistics for the total frequency and money spent of each group of customers. We note that all of the methods cluster the customers into two groups, and present exactly the same clustering results. Furthermore, the numbers of selected variables by each method are shown in the brackets under their names. It is easy to discover that  $L_1$  k-means method and  $L_{EN}$  k-mean method select 98 and 106 variables from the 108 variables, respectively. However, the standard k-means method is not able to select any variable from the whole set. Noted that the 108 variables we obtained from the dataset are the potential features which may influence the clustering results. The more features remain, the more efforts and resources are needed due to management and promotion purposes when characterizing the customers' behavior. In summary, although the proposed method and standard k-means method show no difference in terms of the clustering results, the proposed method is more efficient and effective by reducing the number of potential useful variables. Consequently, the proposed method reduces the burden from data collection and let the managers to focus on less features when making customer promotion schemes.

#### V. CONCLUDING REMARKS AND RESEARCH LIMITATIONS

The omnichannel business has become a hot topic due to the fast development of e-commerce and the customers' acquaintance with multichannel shopping mode. Various business organizations have started to work on the omnichannel issue in order to satisfy the new trend of customer demand. The RFM model and the k-means clustering method are typical approaches to segmentation of customers. To extend the RFM model, we divide the total frequency and monetary information into weekly level data, leading to the problem of highdimensional analysis. To address this issue, in this paper we extend the regularized k-means clustering method with  $L_1$ norm for independent case to the clustering method with elastic net penalty with a focus on correlated variables. Our simulation results show that the proposed method generates smaller clustering error compared with the standard k-means method, which indicates a better performance. Furthermore, our method is able to select variables during the clustering process. In particular, the number of variables is reduced from 108 to 98 without any loss on clustering accuracy in the application on real example.

This research does not discuss the tuning parameter selection for  $\alpha$  in the  $L_{EN}$  k-means method. However, the flexibility of the  $L_{EN}$  k-means method is obtained using such parameters. This issue should be investigated in further research. We also limit our research on the accuracy of the proposed method, so the computational complexity is beyond the scope of this study. However, such issue is important for engineering practicability, which is worthy of further research. Furthermore, we limit our research to the k-means based clustering method. Other clustering methods such as EM can also be modified by adding a regularization term. In this research, we apply the proposed method to a real example, but little interpretation of the clustering results is discussed which is also important for the sense of empirical study. This can be definitely one of our future research directions.

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