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# A New Geometric Mean FMEA Method Based on Information Quality

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**ABSTRACT** Failure mode and effect analysis (FMEA) is used for risk assessment. The risk priority number (RPN) is the product of the three indicators of severity (S), probability of occurrence (O), and detection (D), which is an important measure to determine the risk priority. A new geometric mean FMEA method based on information quality is presented. First, a fuzzy evaluation distribution form is proposed, which constructs a more flexible and reasonable expression of experts' opinions in decision-making. Second, a geometric mean method to combine several probability distributions based on information quality is proposed to calculate the RPN. Finally, a numerical case study is illustrated to show the efficiency of the proposed method.

**INDEX TERMS** Failure mode and effect analysis (FMEA), risk priority number (RPN), generalized information quality, probability distribution, geometric mean.

#### **I. INTRODUCTION**

The world is full of uncertainty, and risk is the possibility of an event having unintended consequences. One of the most used risk management methods is the failure mode and effect analysis (FMEA) method [1]. The FMEA was first applied to the Apollo missions in the aerospace industry in 1960, and was recognized by the US military in the 1980s as a military specification [MIL-STD-1629A] [2]. It's widely used in environmental domain [3], medical system [4], [5], industry engineering [6], engineering design process [7], [8] and so on. The purpose of the FMEA is to improve the reliability of products and manufacturing. It is pointed out that the reliability of design can be improved in the design stage, thus improving product quality and reducing cost loss.

One of the most important parameters is Risk Priority Number (RPN), which is the product of severity (S), occurrence probability (O) and detection (D) [9]. The value of the three indicators is between 1-10 according to the degree, so the RPN score is between 1-1000. The higher the score, the higher the risk of a failure mode and the higher the priority of attention. This traditional risk assessment method is simple, but it also has the following weaknesses [10]: First, this is a traditional risk assessment method, but it ignores the relative

importance among S, O and D. These three indicators are considered of equal importance, but this assumption may not be true in practical applications. Then the most controversial drawback is that the traditional FMEA is the same RPN value that may be generated by different values of S, O and D, while the meaning of risk may be completely different.

## A. PREVIOUS WORKS

Recently, some methods are combined with FMEA to improve the efficiency of FMEA. For example, ambiguity measure weighted risk priority number (AMWRPN) considers the relative weight of different risk factors by measuring the fuzziness of expert evaluation [11]. To handle the uncertainty in the complexity system and to model the domain experts' subjective opinion, it is necessary to present a more reasonable mathematical tool to deal with the uncertainty and fuzziness [12], [13]. Fuzzy sets is efficient to deal with linguistic variable [14], [15]. A larger number of methods based on linguistic terms have been proposed by many researchers [16]–[18]. For example, in Kutlu *et al.*'s work [19], a fuzzy approach allows experts to use linguistic variables for determining S, O and D. Some similar works include grey relational projection [20]–[22], Z numbers [23], TOPSIS (technique for order preference by similarity to an ideal solution) [2], cloud model [24], [25], TODIM

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(an acronym in Portuguese of interactive and multicriteria decision making) [26] and Soft Set Theory [27]. Due to the advantage to process nonspecificity, evidence theory is widely used in data fusion [28], [29], which is the key step in fuzzy evidential FMEA [30]–[35]. Based on belief entropy [36], [37], some other evidential FMEA model is presented [38]. In addition, D numbers [39], as the generalization of basic probability assignment, are combined with FMEA [40], [41].

### B. OUR WORK

However, these previous methods do not take the impact of information quality into account. In order to solve this problem, this paper proposes a new FMEA method, which combines fuzzy probability distribution, generalized information quality and geometric mean to overcome the shortcomings of traditional RPN. Some advantages of the proposed method are briefly introduced as follows:

- 1) Fuzzy probability distribution provides a more flexible way for decision makers to evaluate S, O and D indicator.
- 2) Both the information quality of S, O and D indicator and the credibility among the three indicators are considered in generalized information quality.
- 3) Geometric mean is efficient to combine S, O and D indicator to obtain final RPN.

The remaining of this paper is organized as follows. Section 2 introduces some preliminaries. In Section 3, a new geometric mean of RPN for FMEA is proposed. A numerical case study about the preference of cause failures of steel production process is illustrated to show the advantage of the new method in Section 4. Finally, the conclusion is given in Section 5.

### **II. PRELIMINARIES**

In this section, some basic preliminaries on FMEA [42], information quality [43] and Generalized information quality [44] are introduced.

#### A. FMEA

In FMEA, for each failure mode, the team has to determine the amount of RPN. The RPN is obtained by multiplying the three numerical value (*Severity*, *Occurrence*, *Detection*) ratings:

$$
RPN = S \times O \times D \tag{1}
$$

There is 1 to 10 score for each of likelihood of occurrence, detection, and severity [10].

- Severity:  $1 = not severe$ ,  $10 = very severe$
- Occurrence:  $1 = not likely$ ,  $10 = very likely$
- Detection:  $1 = \text{easy}$  to detect,  $10 = \text{difficult}$  to detect

Evaluate the results and use RPNs to plan improvement efforts (develop action plan). Then, determine appropriate activities to address potential failures with high risk priority number. Identify the failure modes and their causes with the top 10 highest RPNs. The minimum amount of score can be

1 and the maximum 1,000. Determination of high-risk failure modes is the most important part of the risk reduction process. The low-risk failure modes do not affect the overall process very much, and they should therefore be at the bottom of the list of priorities. Finally, the flowchart of FMEA is depicted in FIGURE [1.](#page-1-0)



<span id="page-1-0"></span>**FIGURE 1.** FMEA process [45].

### B. INFORMATION QUALITY

In many cases, for ease of calculation, it is advisable to use vector to represent probability distribution [46].

Information quality is widely used in decision making [47] and fault diagnosis [48], [49]. There are many ways of defining information quality today, and we chose to use the information quality defined by Yager to conduct RPN research [43], [50].

*Definition 1: Let p<sup>i</sup> is the vector form of probability distribution, the information quality is defined as follows [43],*

$$
||p_i|| = \sqrt{p_i \times p_i} = (\sum_{t=1}^{m} (p_{it})^2)^{\frac{1}{2}}
$$
 (2)

$$
||p_i||^2 = \sum_{t=1}^{m} (p_{it})^2
$$
 (3)

*where m is the number of distributions of*  $p_i$ *;*  $p_{it}$  *is the value of the tth probability distribution in p<sup>i</sup> .*

Entropy function plays an important role in uncertainty measure [51]–[54]. Yager's information quality is based on Gini entropy [55].

## C. GENERALIZED INFORMATION QUALITY

In order to reflect the credibility relations among the collected probability distribution, lots of different types of credibility functions have been presented [43], [56]. It is reasonable to calculate the degree of credibility with the use of the similarity of the probability distribution, determined by the degree of support. The generalized information quality is shown as follows [44].

$$
Qu(p_i) = e^{crd(p_i)} \times ||p_i||^2 \tag{4}
$$

The calculation process is detailed in Algorithm 1, as follows.



It needs the calculation of distance function. For more detailed information, refer [44].

### **III. A NEW RPN OF FMEA**

Suppose a fuzzy decision-making problem with M failure modes  $(A_i)$  to the three indicators  $(S, O, D)$ . We assume that all three indicators are equally important. Moreover, the judgments are represented by fuzzy probability distributions. The proposed method is composed of the following steps:

- Step 1 List all failure modes (FMs) and cause of failure modes (CFs) throughout the system by historical data, past experiences, and expert opinions.
- Step 2 Construct the fuzzy assessment matrix. The occurrence, probability, and severity of the associated effects and detection to each failure mode are considered as risk factors in the assessment matrix. The judgment for each *A<sup>i</sup>* versus each indicator is modeled as fuzzy belief structure.

<span id="page-2-0"></span>*Definition 2: The fuzzy judgments are represented by probability distributions as fuzzy probability distributions matrix*:

$$
M = A_i \begin{bmatrix} p_{S1} & p_{O1} & p_{D1} \\ \vdots & \vdots & \vdots \\ p_{Si} & p_{Oi} & p_{Di} \\ \vdots & \vdots & \vdots \\ p_{SM} & p_{OM} & p_{DM} \end{bmatrix}
$$
 (5)

*Each judgment is expressed such as fuzzy probability distribution with q evaluation grades*:

$$
p_i = (p_{i1}, p_{i2}, \dots, p_{iq}) = ("L_1", "L_2", \dots, "L_q")
$$
\n(6)

*where*  $p_{it}$  *is the probability distribution of "* $L_t$ *",*  $t \in$ [1, *q*]*.* ''*Lt'' is the decision maker's rating of indicators (S, O, D).*

*Example 1: pS*<sup>1</sup> = (0.8, 0.1, 0.1) = (''*good ''*, ''*average''*, ''*poor ''*)*, which means the decision maker is 80 % sure that the assigned amount of CF*<sup>1</sup> *is good, 10 % is average, and 10 % is poor with respect to the first indicator-S.*

Step 3 Use Algorithm 1 to calculate the generalized information quality of each element in fuzzy probability distribution matrix, shown in Def. [2.](#page-2-0)

<span id="page-2-1"></span>*Definition 3: The generalized information quality matrix is defined as,*

$$
Qu(M) = A_{i} \begin{bmatrix} Qu(p_{S1}) & Qu(p_{O1}) & Qu(p_{D1}) \\ \vdots & \vdots & \vdots \\ Qu(p_{Si}) & Qu(p_{Oi}) & Qu(p_{Di}) \\ \vdots & \vdots & \vdots \\ Au & Qu(p_{SM}) & Qu(p_{OM}) & Qu(p_{DM}) \end{bmatrix}
$$
(7)

Step 4 Calculate the geometric mean weight of the new RPN. First, find the maximum value in the generalized information quality matrix, shown in Def[.3,](#page-2-1) and divide each element in the matrix by the maximum value to obtain the geometric mean weight value of the new RPN.

*Definition 4: The geometric mean weight value is defined as,*

<span id="page-2-2"></span>
$$
w = A_i \begin{bmatrix} w_{S1} & w_{O1} & w_{D1} \\ \vdots & \vdots & \vdots & \vdots \\ w_{Si} & w_{oi} & w_{Di} \\ \vdots & \vdots & \vdots & \vdots \\ w_{M} & w_{SM} & w_{OM} & w_{DM} \end{bmatrix} = \frac{Qu(M)}{\max} \quad (8)
$$

*where ''max'' is the maximum value in the generalized information quality matrix Qu*(*M*)*. Each element in the w matrix is between 0 and 1.*

Step 5 Calculate the new RPN by using the matrix *w* as the weight of the geometric mean of RPN.

*Definition 5: The geometric mean RPN of Aiq is defined as,*

$$
RPN_{iq} = (S_{iq}^{wS_i} \times O_{iq}^{w_{O_i}} \times D_{iq}^{w_{D_i}})^{\frac{1}{w_{S_i} + w_{O_i} + w_{D_i}}} \quad (9)
$$
  
Step 6 In order to facilitate decision making, RPN under probability distribution is converted into a numerical value by weighted sum. Choose the  $A_i$  as a suitable

option according to the measure *RPN<sup>i</sup>* . Note that *RPN<sup>i</sup>* is a negative indicator; therefore, set the *A<sup>i</sup>* with largest *RPN<sup>i</sup>* as the riskiest failure mode.

<span id="page-3-2"></span>**TABLE 1.** The FMEA of the sheet steel production process in Guilan steel

factory.



<span id="page-3-0"></span>**FIGURE 2.** The flowchart of proposed FMEA process.

Step 7 Using the result of ranking, analyze the results and provide suggestions to plan improvement efforts. Reassess the severity, probability, and detection and review the revised RPNs after provided action.

Finally, the flowchart of the proposed new FMEA method based on the geometric mean of generalized information quality for group decision-making problems is depicted in FIGURE [2.](#page-3-0)

### **IV. CASE STUDY**

In this section, an application of the proposed method in FMEA is used to illustrate the efficiency. The results and comparisons are briefly discussed.

#### A. AN APPLICATION OF THE PROPOSED METHOD

The steps of above method are described in the following case study. In this case, ten options of sheet steel production process in a steel factory (steel factory of guilan) are evaluated

No. Failure mode (FM) Cause of failure (CF)  $A_1$ Non-acceptable formation Non-conductive scrap  $A_2$ Nipple thread pitted Proper coverage not obtained  $\mathcal{A}_3$ Arc formation loss Leakage of water, proper gripping loss  $A_4$ Burn-out electrode Cooler not working properly  $\mathcal{A}_5$ Breaking of house of pipe Wearing of pipe due to use Sever leakage  $A_6$ Problem in movement of arm  $A_7$ Refractory damage Due to slag  $As$ Roof leak Formation of steam  $A_9$ Refractory line damage By hot gas Movement of roof stop Jam of plunger in un loader valve  $A_{10}$ 

by the proposed method with respect to the three indicators. The failure modes of this case study are previously evaluated by Deshpande and Modak [57]. The judgment in assessment matrix is taken by experts. The indicators are related to their occurrence probability, severity of the associated effects, and detection to each failure mode as shown in FIGURE [3.](#page-3-1) The aim is to find high-risk options among the ten failure modes. The indicators are evaluated by a set of standard with three fuzzy evaluation grades. We utilize Generalized Information Quality [58] to rank our case study failure modes.

The proposed method is applied to evaluate ten options of steel production process as follows:

- step 1 List the CFs throughout the system versus three indexes as shown in TABLE [1.](#page-3-2)
- step 2 Construct the group assessment matrix based on the expert opinion. The occurrence probability, severity of the associated effects, and detection to each failure mode are considered as indicators in the assessment matrix. Suppose there are ten failure modes  $A_1$ ,  $A_2$ , ...  $A_{10}$ , three indicators  $(S, O, D)$ . Each judgment is expressed such as fuzzy probability distribution with three evaluation grades *H*1,  $H_2$ ,  $H_3$  = "good", "average", "poor". The greater the probability distribution corresponding to ''poor'' means that the score of the original RPN algorithm is closer to 10, indicating greater risk. The fuzzy



<span id="page-3-1"></span>**FIGURE 3.** The preference of the CFs to find high-risk failure mode.

<span id="page-4-0"></span>

No.	Severity	Occurrence	Detectability	
	(Good, Average, Poor)	(Good, Average, Poor)	(Good, Average, Poor)	
A1	(0.8193, 0.0771, 0.1033)	(0.0545, 0.3105, 0.6346)	(0.2191, 0.4894, 0.2914)	
A <sub>2</sub>	(0.7224, 0.1373, 0.1399)	(0.0545, 0.3104, 0.6346)	(0.8250, 0.0776, 0.1040)	
$A_3$	(0.8709, 0.1039, 0.0253)	(0.0233, 0.0722, 0.2042)	(0.2191, 0.4892, 0.2914)	
$A_4$	(0.3669, 0.4475, 0.1854)	(0.0233, 0.0722, 0.9043)	(0.0545, 0.3104, 0.6346)	
$A_5$	(0.3669, 0.4475, 0.1854)	(0.1504, 0.4446, 0.4045)	(0.7546, 0.1373, 0.1075)	
$A_6$	(0.3669, 0.4475, 0.1854)	(0.1504, 0.4446, 0.4045)	(0.7546, 0.1373, 0.1075)	
$A_7$	(0.7227, 0.1374, 0.1400)	(0.1504, 0.4446, 0.4045)	(0.0545, 0.3104, 0.6346)	
$A_8$	(0.8709, 0.1039, 0.0253)	(0.0233, 0.0722, 0.9042)	(0.2191, 0.4894, 0.2914)	
$A_9$	(0.3669, 0.4475, 0.1854)	(0.1504, 0.4446, 0.4045)	(0.7546, 0.1373, 0.1075)	
$A_{10}$	(0.7966, 0.1070, 0.1135)	(0.3092, 0.1103, 0.5671)	(0.3365, 0.4158, 0.2475)	

**TABLE 3.** Generalized information quality matrix.

<span id="page-4-1"></span>

No.	Severity	Occurrence	Detectability
$A_1$	0.7083	0.5181	0.3874
A <sub>2</sub>	0.5799	0.5181	0.7180
$A_3$	0.7897	0.0488	0.3871
$A_4$	0.3844	0.8357	0.5180
$A_5$	0.3844	0.3990	0.6201
$A_6$	0.3844	0.3990	0.6201
$A_7$	0.5804	0.3990	0.5180
Аs	0.7897	0.8355	0.3874
$A_9$	0.3844	0.3990	0.6201
$A_{10}$	0.6798	0.4442	0.3620

**TABLE 4.** w matrix.

<span id="page-4-2"></span>

probability distribution matrix after the fusion of multiple expert opinions is presented in TABLE [2,](#page-4-0) [2]. For the case study, the decision maker is 81.93% sure that the assigned amount of alternative  $CF<sub>1</sub>$  is good, 7.71% is average, and 10.33% is poor with respect to the first criterion(*S*).

- step 3 Calculate the generalized information quality of each element in the fuzzy probability matrix by Algorithm 1. The generalized information quality matrix is presented in TABLE [3.](#page-4-1)
- step 4 The maximum value in the Generalized information quality matrix (shown in TABLE [3\)](#page-4-1) is 0.8357. Then we can get the geometric mean weight value of the new RPN. The *w* matrix is presented in TABLE [4.](#page-4-2)

#### <span id="page-4-3"></span>**TABLE 5.** The geometric mean RPNs of 10 failure modes.

No.	$RPN_{-Good}$	$RPN$ -Average	$RPN_{-Poor}$	<b>RPN</b>	Rank
$A_1$	0.2501	0.1879	0.2373	0.2238	7
A2	0.3642	0.1383	0.1915	0.1928	8
$A_3$	0.4875	0.1671	0.0595	0.1346	10
$A_4$	0.0552	0.1669	0.5732	0.3995	
$A_5$	0.3916	0.2650	0.1819	0.2278	3
$A_6$	0.3916	0.2650	0.1819	0.2278	4
$A_7$	0.1945	0.2491	0.3133	0.2822	2
As	0.1485	0.1204	0.1787	0.1582	9
Aq	0.3916	0.2650	0.1819	0.2278	5
$A_{10}$	0.4866	0.1503	0.2220	0.2269	6

**TABLE 6.** The results of the classical method.

<span id="page-4-4"></span>

- step 5 Calculate the new RPN by using the matrix *w* as the weight of geometric mean of RPN by Def[.4.](#page-2-2) The new RPN is shown in TABLE [5.](#page-4-3) For the case study, the RPN of  $A_1$  "good" is 0.2501, the RPN of  $A_1$ "average" is 0.1879, the RPN of  $A_1$ "poor" is 0.2373. The RPN of  $A_1$  "good" is calculated as follow:  $w_S + w_O + w_D = 0.8476 + 0.6199 + 0.4635 = 1.931$  $RPN_{1-good} = (S^{w_s} \times O^{w_o} \times D^{w_D})^{\frac{1}{w_s + w_o + w_D}}$  $= (0.8193^{0.8476} \times 0.0545^{0.6199} \times 0.2191^{0.4635})^{\frac{1}{1.931}}$  $= 0.2501$
- step 6 In order to facilitate decision making, RPN under probability distribution is converted into a numerical value by weighted sum. The weighted sum for this case is  $RPN_i = 0.1 \times RPN_{i-good} + 0.3 \times$ *RPNi*−*average*+0.6×*RPNi*−*poor*. The RPNs are shown



<span id="page-5-0"></span>

<span id="page-5-1"></span>**FIGURE 4.** Contrast among three methods.

in TABLE [5.](#page-4-3) Because risk is a negative concept, set the  $A_i$  with largest  $RPN_i$  as the riskiest failure mode. For this case, *RPN*<sup>4</sup> is largest, so *A*<sup>4</sup> (Cooler not working properly) is the riskiest failure mode and ranked first; *A*<sup>7</sup> is ranked second; *A*5, *A*6, and *A*<sup>9</sup> are ranked third;  $A_2$  is ranked fourth;  $A_1$  is ranked fifth;  $A_7$  is ranked sixth; and  $A_8$  is ranked seventh; and  $A_4$ is ranked eighth.

step 7 Using the results from TABLE [5,](#page-4-3) analyze the results and provide suggestions to plan improvement efforts. Reassess the severity, probability, and detection and review the revised RPNs after provided action.

# B. THE RESULTS AND COMPARISONS

To illustrate the validation of this novel method, the results generated for the FMEA using the proposed approach is collated with the results obtained from the classical method and from Li and Chen's method [20].

### 1) THE CLASSICAL METHOD

We first convert the probability distribution shown in TABLE [2](#page-4-0) into the score values between 1 and 10. We define

that the scores of the probability distribution corresponding to ''poor'', ''average'' and ''good'' are 9, 5, 1, respectively. For example, the calculation of S in  $A_1$  is:  $S = 0.8193 \times$  $1 + 0.0771 \times 5 + 0.1033 \times 9 = 2.1345$ . The scores of the three indicators after transformation are shown in TABLE [6.](#page-4-4) Then we can get RPN through the product of the three indicators. For example, the calculation of RPN in  $A_1$  is:  $RPN =$  $2.1345 \times 7.3184 \times 5.2887 = 82.6154$ . The RPNs of 10 failure modes are shown in TABLE [6.](#page-4-4) Finally, the ranking of risk can be obtained by descending the scores of 10 RPNs, shown in TABLE [6.](#page-4-4)

## 2) LI AND CHEN'S METHOD

Li and Chen use an evidential FMEA integrating fuzzy belief structure and grey relational projection method (GRPM) to calculate RPN. Their results are shown in TABLE [7.](#page-5-0)

## 3) ANALYSIS OF RESULTS

The comparison result is displayed in FIGURE [4.](#page-5-1) Note that, all three methods consider *A*<sup>4</sup> as the riskiest, and the other failure modes have similar risk levels, which can show the rationality of the proposed method. The new method makes

use of information quality under probability distribution, and this RPN algorithm is more reasonable. Its main advantages are: first, experts can express their opinions in a more flexible way; Second, generalized information quality is taken into consideration in the geometric mean of the RPN; Third, the weighted sum of RPN under the obtained probability distribution is conducted to generate the final ranking in a more comprehensive way, which overcomes the limitations of traditional RPN.

## **V. CONCLUSION**

This paper presents a geometric mean FMEA method based on information quality. Its main contributions are: experts can express their opinions in a more flexible way, also generalized information quality is taken into consideration in the geometric mean of the RPN, what's more, the weighted sum of RPN under the obtained probability distribution is conducted to generate the final ranking in a more comprehensive way, which overcomes the limitations of traditional RPN. This new method is relatively simple to calculate and can effectively evaluate risks. One of the ongoing works is to explore the other efficient data fusion model to determine RPN in FMEA.

#### **CONFLICT OF INTERESTS**

The authors declare that there is no conflict of interests regarding the publication of this paper.

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