# An Evaluation of Mathematical Programming and Lower-Bound Methods for Hybrid Flow Shop Problems With a Makespan Criterion 

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#### Abstract

This paper considers the hybrid flow shop scheduling problem, where jobs are processed in $m$ stages with the same route of the stage. Each stage has identical parallel machines for processing jobs. Some mathematical programming formulations and lower bound calculations have been proposed in the literature for such cases. Nevertheless, there is a lack of complete comparisons of these mathematical programming formulations and lower bounds in the hybrid flow shop literature. This paper proposes a new mixed integer programming model and two new lower bounds based on the bin-packing concept for the considered problem. To evaluate the proposed model, two sets of small and small-to-medium problems are used to compare our model with the existing models. Moreover, two propositions are discussed for lower bounds. The experimental results show that the proposed mixed integer programming model efficiently found optimal solutions because it needs a smaller number of binary variables and a smaller number of constraints, and the proposed lower bound can also serve as a strong indicator to evaluate the distances between the solutions obtained by heuristic algorithms and the optimal solution.


INDEX TERMS Hybrid flow shop, makespan, mixed integer programming, lower bound.

## I. INTRODUCTION

The pioneering study on flow shop scheduling problems is that of Johnson [1]. This type of flow shop problem (FSP) has received increasing attention from researchers. In the FSP, a set of jobs flow through multiple stages in the same order, each stage having only one machine. In the literature, various FSP extensions addressing industry-specific situations have been developed. For example, the distributed permutation flow shop scheduling problem (DPFSP) with multifactory manufacturing is an extension of the FSP in response to the development of globally distributed production [1]. The hybrid FSP (HFSP) is another well-known example of FSP generalization motivated by the fact that parallel machines are usually required in the flow stages to prevent the

[^0]production system from being blocked by the unavailability (e.g., breakdown) of a single machine. Additionally, multiple identical machines are added at some given stages in a way that not only increases the overall throughput of the shop but also further reduces the impact of the bottleneck stage on the overall shop efficiency [2]. Numerous applications of HFSPs have been studied in the literature. These include industries as diverse as textile processing [3], glass and paper making [4], furniture manufacturing [5], plastic manufacturing [6], and steel making [7], [8].

In recent years, more complex variant FSPs combining multiple factories and parallel machines have attracted many researchers [1], [9], [10]. Overall, the relationship of variants of FSPs can be illustrated in Fig. 1.

In this paper, we consider HFSPs. Recall that, these problems consist of $n$ jobs that are processed in a flow shop, following the same route of the stages; i.e., the jobs are first


FIGURE 1. The relationship among variants of FSPs.
processed in stage 1 , then stage 2 , and so on until the last stage, and more than one machine is necessary for at least one stage.

Our objective is to minimize the makespan. The makespan is related to the maximization of machine utilization or system throughput [11] and has been studied very intensively in the literature. Employing the three-field notation $\alpha / \beta / \gamma$ [12], the deterministic HFSP minimizing the makespan can be defined as $H F_{k} / / C_{\text {max }}$, where $H F_{k}$ specifies a $k$ stage hybrid flow shop production system and $C_{\max }$ refers to the makespan. Since effective resource allocation and task sequences play a key role in manufacturing systems to achieve the company's goal, good scheduling is very important.

Mathematical programming modeling in the form of mixed integer programming (MIP) is an essential tool for understanding the problem characteristics and obtaining optimal solutions by formulating constraints and objective functions explicitly. In our search for MIP models solving $H F_{k} / / C_{\max }$ problems in the literature, all except one of the studies we found only formulate MIP model, without giving a comparison with other models. The only exception was the study proposed by Naderi et al. [13], in which the performance of four different MIP models was evaluated. However, in their comparison, other MIP models for $H F_{k} / / C_{\max }$ problems were not included.
In the scheduling literature, in addition to the optimal solutions, lower bounds are frequently used as benchmarks for evaluating the performance of heuristic or metaheuristic algorithms. For $H F_{k} / / C_{\max }$ problems, three lower-bound calculations based on different problem relaxations, which will be described later he Section III, have been proposed in the literature [14], [15]. Although the global lower bound proposed by Santos et al. [14] has often been adopted in many HFSP studies, there is still room to develop other powerful lower bounds.

Our study considers the problem of $H F_{k} / / C_{\max }$ due to its significance in both NP-hard features and production applications, and we formulate a new MIP model and two lower-bound methods. In addition, we adopt the same testbeds proposed by Fernandez-Viagas et al. [16] to fairly examine the performance of the MIP models and obtain a detailed benchmark for all instances in the testbeds. Regarding lower bounds, we make two propositions to analyze
their dominances and further suggest a better lower bound calculation.

The rest of this paper is organized into five sections. In Section II, we review previous related HFSPs. We define the considered problem and assumptions in Section III. Different existing MIP models are also preliminarily examined to show their verification and validation. Moreover, our MIP model is proposed here. In Section IV, we discuss three different lower bounds and then propose two new lower-bound methods based on the bin-packing concept. The dominance properties associated with these lower bounds are also proposed. In Section V, numerical experiments are carried out, and the results are presented. Finally, some concluding remarks are given in Section VI.

## II. LITERATURE REVIEW

Starting with the study of Arthanari and Ramamurthy [17], the area of HFSP scheduling problems has grown considerably, and currently, the variants of HFSP scheduling problems in the literature are vast. First, we focus on our considered problem, i.e., $H F_{k} / / C_{\max }$. The $H F_{k} / / C_{\max }$ problem is theoretically NP-hard, as shown by Gupta, even when the problem has only two stages, and one of the stages contains a single machine [18]. Some existing solution approaches, such as branch-and-bound methods [17] and heuristic algorithms [18], [19], [20], [21], [22], [23], have been developed for the $H F_{k} / / C_{\max }$ problem with two or three stages [24].

Regarding HFSPs with more than three stages, Brah and Hunsucker [25] developed the branch-and-bound ( $B \& B$ ) method to find optimal solutions, and later, some improved $B \& B$ methods were designed to optimally solve a larger range of HFSPs [26], [27], [28]. In addition to $B \& B$ methods, MIP models have been utilized to solve HFSPs by many researchers [29], [30], [31]. Since these problems are NPhard, the $B \& B$ methods and MIP models can only solve smallsized problems. Consequently, some well-known heuristic algorithms used to solve traditional permutation flow shop problems have been modified to solve HFSPs [25], [32], [33]. Regarding metaheuristic algorithms, Nowicki and Smutnicki [34] developed a tabu search (TS) algorithm, which was one of the first metaheuristic to solve large-scale HFSPs. Alaykyran et al. [35] proposed an ant colony optimization (ACO) method and showed that this algorithm is quite competitive compared to the $B \& B$ method of Néron et al. [28]. Engin and Döyen [36] proposed an artificial immune system (AIS) algorithm for solving HFSPs to minimize the makespan. Liao et al. [4] presented particle swarm optimization (PSO) combined with a bottleneck heuristic. Later, the discrete artificial bee colony (DABC), proposed by Pan et al. [37], outperformed the PSO of Liao et al. [4] and the AIS of Engin and Döyen [36]. Marichelvam et al. [5] solved HFSPs using the cuckoo search algorithm. Kahraman et al. [38] developed a genetic algorithm (GA) and compared it with the AIS and $B \& B$ of Carlier and Neron [27], with 1600 s as a termination criterion. Kizilay et al. [39] proposed
an iterated greedy (IG) method and showed that DABC was the best-performing method and that IG outperformed AIS, with $50 \cdot n \cdot m$ milliseconds as a stopping condition. Many metaheuristic algorithms require algorithm-specific parameters to be tuned to attain high-quality solutions, which is rather sensitive and time-consuming. Hence, Buddala and Mahapatra [40] proposed the teaching-learning-based optimization (TLBO) and JAYA algorithms, which do not have any algorithm-specific tuning parameters, to solve the HFSP.

Some researchers have also considered other factors of HFSPs; for example, Jiang et al. considered a three-stage HFSP motivated by steelmaking and continuous casting manufacturing, in which processing continuity, setup time, and intraflow constraints are involved [41]. Qi et al. considered job family and sequence-dependent setup times for the HFSP and developed a MIP and an IG algorithm [42]. Liu et al. considered multiskilled workers and fatigue factors for the HFSPs and developed simulation-based optimization (SBO) to solve these problems [43]. Other HFSPs involving different constraints can be found in [44].

Compared with HFSPs, where a single factory is considered, research on distributed HFSP scheduling has increased recently since the multifactory manufacturing strategy to enhance a company's competitiveness was introduced to production systems [1], [9], [10], [45], [46].

As stated earlier, we focus on the $H F_{k} / / C_{\max }$ problem. For the considered problem, different MIP models and lower bounds are proposed in the literature; however, they are likely to be compared using different conditions or not compared with other methods. Motivated by the study of Naderi et al. [13] and the testbeds proposed by FernandezViagas et al. [16], this study develops a MIP model for $H F_{k} / / C_{\text {max }}$ problems to obtain optimal solutions as benchmarks. It provides a fair comparison with the existing MIP models for the $H F_{k} / / C_{\text {max }}$ problem using the same test instances. Moreover, we propose two lower-bound methods as strong indicators when the optimal solutions cannot be obtained.

## III. PROBLEM DEFINITION AND RELEVANT MATHEMATICAL PROGRAMMING MODELS

The HFSP can be defined as follows. The set of $n$ jobs is to be processed in each stage in order from stage 1 to stage $k$, following the same route. In stage $k$, there are $M_{k}$ identical machines, each machine can only process one job at a time, and each job can be processed by at most one machine at a time. The processing time of job $j$ when it is processed in stage $k$ is denoted by $p_{j k}$. Other assumptions that are usually used for the HFSP under consideration are as follows [31]:

- No preemption is allowed.
- All jobs are ready for processing at the same time (i.e., the release times of the jobs are set to 0 ).
- All machines are available in the whole scheduling planning horizon.
- Transportation times are either insignificant or constant.

TABLE 1. Processing times for an example problem.

| Job | Stage 1 | Stage 2 | Stage 3 | Stage 4 |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 66 | 53 | 20 | 87 |
| 2 | 37 | 81 | 40 | 92 |
| 3 | 54 | 48 | 37 | 97 |
| 4 | 52 | 81 | 23 | 43 |

TABLE 2. Results of examining ten existing models using the CPLEX solver.

| Model | Reference paper | Execution? <br> (Verification) | Correct? <br> (Validation) |
| :--- | :--- | :---: | :---: |
| MIP*(KP) | Kis and Pesch [29] | Yes | No |
| MIP(K) | Kahraman et al. [38] | Yes | Yes |
| MIP(P) | Paternina-Arboleda et al. | No | No |
|  | [31] | Yes | No |
| MIP(L) | Liao et al. [4] | Yes | No |
| MIP*(PD) | Pan and Dong [47] | Yes | Yes |
| MIP(N1) | Naderi et al. [13] | Yes | Yes |
| MIP(N2) | Naderi et al. [13] | Yes | Yes |
| MIP(N3) | Naderi et al. [13] |  |  |
| MIP*(N4) | Naderi et al. [13] and | Yes | No |
|  | Fernandez-Viagas et al. |  | No |
| MIP(LC) | [16] | Lin et al. [30] |  |

- Setup times are considered insignificant.
- The inventory buffer between stages is unlimited.

We first review ten models suggested by researchers between 2005 and 2021 and determine whether they can execute and obtain correct optimal solutions with the CPLEX solver. Based on the results, it is found that the two models proposed by Paternina-Arboleda et al. [31] and Lin et al. [30] are incomplete; for example, constraints (5) and (6) in Lin's model [30] lack an extremely large number that would force these constraints to be reasonable. In addition, some models cannot guarantee that they will obtain optimal solutions even though they may work. For example, the model of Kis and Pesch [29] solves an instance with four jobs afourd four stages, where all stages have three machines; as shown in Table 1, the obtained solution is 213 , which is not equal to the optimal solution, 269. Table 2 shows the results after executing the models using the CPLEX solver. The first column denotes the corresponding model from the reference paper, where the symbol " $*$ " indicates that the model has been modified in this paper to obtain optimal solutions. For details about the MIP models, we refer the interested reader to the corresponding studies.

## A. MIXED INTEGER LINEAR PROGRAMMING MODEL

Before mathematically modeling the HFSP, the indices, parameters, and decision variables are defined, as shown in Table 3.

The mixed integer programming model adapted from Naderi et al. [13] can be stated as follows:

$$
\begin{align*}
& \text { Minimize } C_{\max }  \tag{1}\\
& \text { Subject to } Y_{j h k}+Y_{h j k} \leq 1, j, h=1, \ldots, n ; \\
& \qquad j \neq \text { horj }<h ; k=1, \ldots, m  \tag{2}\\
& \qquad S_{j m}+p_{j m} \leq C_{\max }, j=1, \ldots, n \tag{3}
\end{align*}
$$

TABLE 3. Indices, parameters, and decision variables.

| Symbol | Description |
| :---: | :---: |
| i | The index of a machine. |
| j, h | Indices of jobs. |
| $n$ | The number of jobs. |
| $m$ | The number of stages. |
| $M_{k}$ | The number of machines in stage $k, k=1,2, \ldots, m$. |
| $p_{j k}$ | The processing time of job $j$ in stage $k$. |
| $\operatorname{Big} M$ | An extremely large positive integer, where $\operatorname{Big} M$ defaults to 32767. |
| $S_{j k}$ | The start time of job $j$ for processing in stage $k, j=1,2, \ldots, n$; $k=1,2, \ldots, m$. |
| $X_{j k i}$ | A binary variable, 1 if job $j$ is processed by machine $i$ on stage $k ; 0$ otherwise. $j=1,2, \ldots, n ; k=1,2, \ldots, m ; i=1,2, \ldots, M_{k}$. |
| $Y_{\text {jhk }}$ | A binary variable, 1 if job $h$ is processed immediately after job $j$ by machine $i$ in stage $k ; 0$ otherwise. $j, h=1,2, \ldots, n$; $k=1,2, \ldots, m ; j \neq h$ |
| $C_{\text {max }}$ | The maximum completion time of all jobs. |

$$
\begin{align*}
& \sum_{i=1}^{M}{ }_{k} X_{j k i}=1, \quad j=1, \ldots, n ; k=1, \ldots, m  \tag{4}\\
& S_{j k}+p_{j k} \leq S_{j, k+1}, \quad j=1, \ldots, n ; \\
& k=1, \ldots, m-1  \tag{5}\\
& \left(Y_{j h k}+Y_{h j k}-1\right)+B i g M \times\left(2-X_{j k i}-X_{h k i}\right) \geq 0 \\
& j, h=1, \ldots, n, j<h ; \quad k=1, \ldots, m ; \\
& i=1, \ldots, M_{k}  \tag{6}\\
& S_{h k}-\left(S_{j k}+p_{j k}\right)+B i g M \times\left(1-Y_{j h k}\right) \geq 0  \tag{7}\\
& j, h=1, \ldots, n ; j<h ; \quad k=1, \ldots, m \\
& \sum_{k=1}^{K} \sum_{i=1}^{M}{ }_{k} X_{j k i}=n \quad k=1, \ldots, m  \tag{8}\\
& S_{j k} \geq 0  \tag{9}\\
& X_{j k i} \in\{0,1\}  \tag{10}\\
& Y_{j k h} \in\{0,1\} \tag{11}
\end{align*}
$$

In this model, BigM is a very large constant, i.e., greater than the sum of all job processing times. The makespan minimization of the considered problem is expressed by (1). Inequalities (2) imply that at each stage, there is a pair of jobs $(j, h)$ such that job $j$ is only processed before job $h$ or after job $h$. Inequalities (3) ensure that the completion times of all jobs at the last stage are less than or equal to the objective makespan. Constraints (4) ensure that each job is processed on a machine once at each stage. Constraints (5) ensure that the process of each job in one stage starts after the process completed in the previous stage. Constraints (6) state the relation between any pair of jobs on the same machine at each stage with respect to the sequence, i.e., that one is a predecessor of the other or vice versa. Constraints (7) state the relation between any pair of jobs on the same machine at each stage that forces the machine to process one job at a time. Constraints (8) ensure that each job goes through the stages. Finally, constraints (9), (10), and (11) define the decision variables.

## B. THE COMPLEXITY OF THE MODELS

Suppose that there are $n$ jobs, $m$ stages, and $M_{k}$ machines in each stage $k$. The proposed model is compared with the
above models, excluding MIP(P), using a size complexity evaluation proposed by Naderi [13]. The size complexity evaluation includes the numbers of binary variables, continuous variables, and constraints. The comparison results are shown in Table 4. From Table 4, it can be found that $\operatorname{MIP}(\mathrm{K})$, $\operatorname{MIP}^{*}(\mathrm{~N} 4)$, and $\operatorname{MIP}(\mathrm{C})$ (the proposed model) have few binary variables, integer variables, and constraints. Due to this fact, the computational burdens of these three models will be lower, and they will be more efficient, which is shown in the experiment section later.

## IV. LOWER BOUNDS

## A. SIMPLE LOWER BOUND

An intuitive job-based lower bound is based on the idea that no job can finish processing earlier than its total processing time, i.e., $\sum_{k=1}^{m} p_{j k}$. Thus, the simple lower bound is:
$L B_{0}=\max _{1 \leq j \leq n}\left\{\sum_{k=1}^{m} p_{j k}\right\}$, and it can be computed in $O(n)$ time [14].

The second lower bound is modified from the lower bound derived for the scheduling problem of identical parallel machines with heads and tails [14]. The lower bound of Carlier [15] is defined as $L B_{c}(J)=\min _{j \in j} r_{j}+$ $\left\lceil\frac{1}{m} \sum_{j \in J} p_{j}\right\rceil \min _{j \in j}+q_{j}$. Inspired by Carlier's lower bound, we generate a set of $m$ artificial problems for identical parallel machines with heads and tails from the original $m$-stage HFSP. Next, the bound is obtained using the lower bound of Carlier [15] for each of the m subproblems; the maximum bound among the m subproblems becomes the lower bound of the considered problem. Thus, the second lower bound is:

$$
L B_{1}=\max _{1 \leq k \leq m}\{L B-1(k)\}
$$

where $L B_{1}(k)=H_{1}(k)+B_{1}(k)+T_{1}(k) . H_{1}(k), B_{1}(k)$, and $T_{1}(k)$ indicate the heads, bodies (identical parallel machines), and tails for stage $k, k=1, \ldots, m$, respectively, and are described as follows:

$$
\begin{aligned}
& H_{1}(k)= \begin{cases}0 & k=1 \\
\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{k-1} p_{j i}\right\} & k>1\end{cases} \\
& B_{1}(k)=\left[\frac{1}{M_{k}}\left(\sum_{j=1}^{n} p_{j k}\right)\right] ; \\
& T_{1}(k)= \begin{cases}\min _{1 \leq j \leq n}\left\{\sum_{i=k+1}^{m} p_{j i}\right\} & k<m \\
0 & k=m\end{cases}
\end{aligned}
$$

## B. A STAGE-BASED LOWER BOUND

The stage-based lower bound procedure was developed by Santos et al. [14] and has been adopted by many researchers to evaluate their proposed algorithms in the literature [4], [25], [31], [37], and [40]. The procedure employed for the stage-based lower bound is similar to that for the second lower bound mentioned above. However, the stagebased lower bound is based on the concept of averaging; that is, for each stage $k$, the average bound of the jobs processed

TABLE 4. Comparing different models using a size complexity evaluation (Naderi [13]).

| Model | Number of binary variables | Number of continuous variables | Number of constraints |
| :---: | :---: | :---: | :---: |
| MIP* ${ }^{*} \mathrm{KP}$ ) | $n(n+1) m\left(\sum M_{k}\right)$ | $n m$ | $n m\left[(n-1)+2 \sum M_{k}\right]+\sum M_{k}-n$ |
| MIP(K) | $n(n+1) m\left(\sum M_{k}\right)$ | $n m$ | $n m\left[2+3(n-1) \sum M_{k}\right]$ |
| MIP(L) | $n m\left(n-1+\sum M_{k}\right)$ | 2 nm | $n m(n+3)-n$ |
| MIP* ${ }^{*}$ (PD) | $n m\left(n-1+\sum M_{k}\right)$ | $n m$ | $n m\left[(n+1)+(n-1) \sum M_{k}\right]$ |
| MIP(N1) | $n^{2} m\left(\sum M_{k}\right)$ | $n m$ | $n m\left[3+2 n+\sum M_{k}\right]+n \sum M_{k}+2 n$ |
| MIP(N2) | $n(n-1) m\left(\sum M_{k}\right)+n m\left(\sum M_{k}\right)$ | $2 n m\left(\sum M_{k}\right)$ | $n m\left[2+(2 n+1) \sum M_{k}\right]$ |
| MIP(N3) | $n m\left(n+\sum M_{k}\right)$ | 2 nm | $n m\left[4+2 n+\frac{1}{2}(n-1) \sum M_{k}\right]$ |
| MIP** ${ }^{\text {(N) }}$ | $n m\left(n+\sum M_{k}\right)$ | $n m$ | $n m\left[2+(n-1) \sum M_{k}\right]$ |
| MIP(LC) | $n m\left(n-1+\sum M_{k}\right)$ | $n m$ | $n m\left[1+(2 n-1) \sum M_{k}\right]$ |
| MIP(C) | $n m\left(n-1+\sum M_{k}\right)$ | nm | $n m\left[2+(n-1) \sum M_{k}\right]+m$ |

on $M_{k}$ parallel machines must be less than or equal to the maximum bound. Thus, the third lower bound is:

$$
\begin{aligned}
L B_{2} & =\max _{1 \leq k \leq m}\left\{L B_{2}(k)\right\}, \text { where } \\
L B_{2}(k) & =\left[\begin{array}{ll}
\left.\frac{1}{M_{k}}\left(H_{2}(k)+B_{2}(k)+T_{2}(k)\right)\right] ; \\
H_{2}(k) & = \begin{cases}0 & k=1 \\
\sum_{y=1}^{M_{k}} L S A_{y}(k) & k>1\end{cases}
\end{array} .\right.
\end{aligned}
$$

where $L S A_{y}(k)$ is sequenced in increasing order of $L S_{j}(k)$ :

$$
\begin{aligned}
L S_{j}(k) & =\sum_{i=1}^{k-1} p_{j i} . \\
B_{2}(k) & =\sum_{j=1}^{n} p_{j k} \\
T_{2}(k) & = \begin{cases}\sum_{y=1}^{M_{k}} R S A_{y}(k) & k<m \\
0 & k=m\end{cases}
\end{aligned}
$$

where $R S A_{y}(k)$ is sequenced in increasing order of $R S_{j}(k)$ :

$$
R S_{j}(k)=\sum_{i=k+1}^{m} p_{j i}
$$

Since $\frac{1}{M_{k}} H_{2}(k)$ and $\frac{1}{M_{k}} T_{2}(k)$ are obviously greater than or equal to $H_{1}(k)$ and $T_{1}(k), L B_{2}$ dominates $L B_{1}$. For more details concerning the theorem and proof, please refer to Santos et al. [14].

## C. A BIN-PACKING-BASED LOWER BOUND

Considering the lower bound of Carlier [15] and the stagebased lower bound procedure of Santos et al. [14], we could relax the considered problem to $k$ parallel machine subproblems with heads and tails and derive a lower bound procedure based on these subproblems. That is,

$$
L B_{3}=\max _{1 \leq k \leq m}\left\{L B_{2}(k)\right\},
$$

where

$$
L B_{3}(k)=H_{3}(k)+B_{3}(k)+T_{3}(k)
$$

The middle part of $B_{3}(k)$ for each stage is regarded as an identical parallel machine problem with a makespan, i.e., $P / / C_{\max }$. The $P / / C_{\max }$ problem is closely related to the bin-packing problem, and Dell' Amico and Martello [48] proposed a better lower bound based on the bin-packing concept. Thus, we modify the lower bound of Dell'Amico and Martello [48] for $B_{3}(k)$, and the procedure for $B_{3}(k)$ is:
$S$ tep 1. Let $B L B_{0}(k)=\frac{1}{M_{k}} \sum_{j=1}^{n} p_{j k}$ and $B L B_{1}(k)=$ $\max _{1 \leq j \leq n} p_{j k}$ for $j=1, \ldots, n$
$\bar{S}$ tep 2. Sort the jobs in descending order of $p_{j k}$, and use $\overline{p_{y}}$ to denote the processing time of the job in position $y$ of the order.

Step 3. Set the value of $B L B_{2}(k)$ based on the following:

$$
B L B_{2}(k)= \begin{cases}\overline{p_{1}} & M_{k}>(n-1) \\ \overline{p_{M_{k}}}+\overline{p_{M_{k}+1}} & \text { otherwise }\end{cases}
$$

Step 4. Let $L=\max \left(B L B_{0}(k), B L B_{1}(k), B L B_{2}(k)\right)$.
Step 5. Set the value of $\bar{p}$ based on the following:

$$
\bar{p}= \begin{cases}\overline{p_{n}} & M_{k}>(n-2) \\ \overline{p_{M_{k}+2}} & \text { otherwise }\end{cases}
$$

Step 6. Set the three sets of jobs based on the following:

$$
\begin{aligned}
& J_{A}=\left\{y \mid L-\bar{p}<\overline{p_{y}}\right\} \\
& J_{B}=\left\{y \left\lvert\, \frac{L}{2}<\overline{p_{y}} \leq L-\bar{p}\right.\right\} \\
& J_{C}=\left\{y \left\lvert\, \bar{p} \leq \overline{p_{y}} \leq \frac{L}{2}\right.\right\}
\end{aligned}
$$

Step 7. Calculate the values of $B_{\alpha}(L, \bar{p})$ and $B_{\beta}(L, \bar{p})$ :

$$
\begin{aligned}
B_{\alpha}(L, \bar{p}) & =\left|J_{A}\right|+\left|J_{B}\right| \\
+\max (0, & {\left.\left[\frac{\sum_{y \in J_{c}} \overline{p_{y}}-\left(L \times\left|J_{B}\right|-\sum_{y \in J_{B}} \overline{p_{y}}\right)}{L}\right]\right) } \\
B_{\beta}(L, \bar{p}) & =\left|J_{A}\right|+\left|J_{B}\right|
\end{aligned}
$$

$$
+\max \left(0,\left\lceil\frac{\left.\left.\left|J_{c}\right|-\sum_{y \in J_{B}\left\lfloor\frac{L-\overline{p_{y}}}{\bar{p}}\right\rfloor}^{\left\lfloor\frac{L}{\bar{p}}\right\rfloor}\right\rceil\right), ~\left(\left.\frac{1}{} \right\rvert\,\right.}{}\right.\right.
$$

Step 8. If $B_{\alpha}(L, \bar{p})>M_{k}$ or $B_{\beta}(L, \bar{p})>M_{k}$, set $L=$ $L+1$ and go to Step 6.

Step 9. Set $B_{3}(k)=L$ and stop the procedure.
The first and last parts, i.e., $H_{3}(k)$ and $T_{3}(k)$, are the same as $H_{1}(k)$ and $T_{1}(k)$ mentioned above. That is,

$$
\begin{aligned}
& H_{3}(k)=H_{1}(k)= \begin{cases}0 & k=1 \\
\min _{1 \leq j \leq n}\left(\sum_{i=1}^{k-1} p_{j i}\right) & k>1 .\end{cases} \\
& T_{3}(k)=T_{1}(k)= \begin{cases}\min _{1 \leq j \leq n}\left(\sum_{i=k+1}^{m} p_{j i}\right) & k<m \\
0 & k=m\end{cases}
\end{aligned}
$$

## D. THE MODIFIED BIN-PACKING-BASED LOWER BOUND

The fifth lower bound is modified from the bin-packing-based lower bound mentioned above.

$$
L B_{4}=\max _{1 \leq k \leq m}\left\{L B_{4}(k)\right\}
$$

The first part, $H_{4 \_E}(k)$, implies that each job should be processed through stage $k-1$, and there is no easy way to determine the ready time of each machine for processing jobs at the current stage $k$; however, we know that the ready time of each machine at the current stage $k$ should be greater than or equal to $\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{k-1} p_{j i}\right\}$. That is,

$$
H_{4_{-} E}(k)=\left\{\begin{array}{cr}
0 & k=1 \\
\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{k-1} p_{j i}\right\} & k>1
\end{array}\right.
$$

Similarly, the earliest completion time at the current stage $k$ results in $B_{4 \_E}(k)=\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{k} p_{j i}\right\}$.

Now, consider the estimated latest finish time at the current stage $k$. Each stage $k$ without a head and tail can be regarded as a $P / / C_{\max }$ problem, and the lower bound can be obtained by $B_{3}(k)$ mentioned above. Combining $H_{4-E}(k)$ with $B_{3}(k)$, we can obtain the first estimated latest finish time at the current stage $k$. The second estimated latest finish time is adopted from $L B_{0}$, which is intuitive; that is, at the current stage k, the entire set of jobs cannot finish earlier than the total processing time for the longest-duration job, i.e., $\left\{\sum_{i=1}^{k} p_{j i}\right\}$. Consequently, we have the following as an estimated latest finish time at the current stage $k$ :

$$
B_{4 \_L}(k)=\max \left(H_{4 \_E}(k)+B_{3}(k), \max _{1 \leq j \leq n}\left\{\sum_{i=1}^{k} p_{j i}\right\}\right)
$$

Regarding the last part, $T_{4}(k)$, we use $T_{4 \_\max }(k)$ and $T_{4 \_ \text {min }}(k)$ to indicate the maximum and minimum total processing times needed from stage $k$ to the last stage $m$ as follows:

$$
T_{4 \_\max }(k)= \begin{cases}\max _{1 \leq j \leq n}\left\{\sum_{i=k+1}^{m} p_{j i}\right\} & k<m \\ 0 & k=m\end{cases}
$$

TABLE 5. Lower bound values.

|  | $L B_{0}$ | $L B_{1}$ | $L B_{2}$ | $L B_{3}$ | $L B_{4}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Lower bound value | 250 | 246 | 251 | 269 | 269 |

TABLE 6. The parameter set of each benchmark problem.

| Instance <br> sets | The number <br> of jobs | The number of <br> stages | The number <br> of machines <br> in each <br> stage |
| :--- | :---: | :--- | :---: |
| Small | 3 | $m \in\{2,3,4\}$ |  |
| problem <br> $\left(\alpha_{1}\right)$ | 4 | $m \in\{2,3,4\}$ | $\beta \in\{0,1,2\}$ |
| Small-to- <br> medium <br> problem <br> $\left(\alpha_{2}\right)$ | $n \in\{6,7,8,9,10,11\}$ | $m \in\{2,3,4,5\}$ | $\beta \in\{0,1,2\}$ |

$$
T_{4 \_ \text {min }}(k)= \begin{cases}\max _{1 \leq j \leq n}\left\{\sum_{i=k+1}^{m} p_{j i}\right\} & k<m \\ 0 & k=m\end{cases}
$$

Next, combining the earliest completion time and estimated latest finish time, i.e., $B_{4 \_E}(k)$ and $B_{4 \_L}(k)$, we have the following as a makespan lower bound.

$$
\begin{aligned}
L B_{4}(k) & =\max \left(B_{4 \_E}(k)+T_{4 \_\max }(k), B_{4 \_L}(k)\right. \\
& \left.+T_{4 \_ \text {min }}(k)\right)
\end{aligned}
$$

Example: Consider the example in Table 1. The optimal makespan of the problem is 269 , as obtained by a mathematical programming model. Table 5 shows the obtained lower bound values.

As shown in Table $5, L B_{3}$ and $L B_{4}$ seem to be better indicators of the optimal makespan. For brevity, the methods of computing the lower bound in this section are given in the appendix.

## E. THE LOWER BOUND EFFICIENCY

Among the five lower bounds, it was proven by Santos et al. [14] that $L B_{1}$ is dominated by $L B_{2}$. In this section, we provide two propositions to show that $L B_{0}$ and $L B_{3}$ are dominated by $L B_{4}$. Thus, we only compare $L B_{2}$ and $L B_{4}$ in the later computational experiments.

Proposition 1: $L B_{4}$ dominates $L B_{0}$.
Proof: As mentioned above, $L B_{0}=\max _{1 \leq j \leq n}\left\{\sum_{i=1}^{m} p_{j i}\right\}$ and $L B_{4}=\max _{1 \leq j \leq n}\left\{L B_{4}(k)\right\}$, where
$L B_{4}(k)=\max \left(B_{4 \_E}(k)+T_{4 \_\max }(k), B_{4 \_L}(k)+T_{4 \_ \text {min }}(k)\right)$
$B_{4 \_E}(k)=\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{k} p_{j i}\right\}$,
$B_{4 \_L}(k)=\max _{1 \leq j \leq n}\left(H_{4_{-} E}(k)+B_{3}(k), \max _{1 \leq j \leq n}\left\{\sum_{i=1}^{k} p_{j i}\right\}\right)$.

TABLE 7. Comparing the eight models with respect to the average makespan for small problems.

| Parameter of machines | Jobs_stages | $A v_{C_{\text {max }}}$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | MIP(N4) | MIP(C) | MIP(KP) | MIP(PD) | MIP(N1) | MIP(N2) | MIP(N3) | $\operatorname{MIP}(\mathrm{K})$ |
| $\beta=0$ | 32 | 132.9 | 132.9 | 132.9 | 132.9 | 132.9 | 132.9 | 132.9 | 132.9 |
|  | 3-3 | 208.4 | 208.4 | 208.4 | 208.4 | 208.4 | 208.4 | 208.4 | 208.4 |
|  | 3-4 | 233.3 | 233.3 | 233.3 | 233.3 | 233.3 | 233.3 | 233.3 | 233.3 |
|  | 4-2 | 153.7 | 153.7 | 153.7 | 153.7 | 153.7 | 153.7 | 153.7 | 153.7 |
|  | 4-3 | 207.4 | 207.4 | 207.4 | 207.4 | 207.4 | 207.4 | 207.4 | 207.4 |
|  | 4-4 | 262.7 | 262.7 | 262.7 | 262.7 | 262.7 | 262.7 | 262.7 | 262.7 |
|  | $5-2$ | 159.8 | 159.8 | 159.8 | 159.8 | 159.8 | 159.8 | 159.8 | 159.8 |
|  | 5_3 | 192.4 | 192.4 | 192.4 | 192.4 | 192.4 | 192.4 | 192.4 | 192.4 |
|  | $6{ }^{-2}$ | 192.4 | 192.4 | 192.4 | 192.4 | 192.4 | 192.4 | 192.4 | 192.4 |
| $\beta=1$ | 3 -2 | 135.1 | 135.1 | 135.1 | 135.1 | 135.1 | 135.1 | 135.1 | 135.1 |
|  | 3-3 | 194.1 | 194.1 | 194.1 | 194.1 | 194.1 | 194.1 | 194.1 | 194.1 |
|  | 3-4 | 249.0 | 249.0 | 249.0 | 249.0 | 249.0 | 249.0 | 249.0 | 249.0 |
|  | 4-2 | 152.7 | 152.7 | 152.7 | 152.7 | 152.7 | 152.7 | 152.7 | 152.7 |
|  | 4_3 | 213.7 | 213.7 | 213.7 | 213.7 | 213.7 | 213.7 | 213.7 | 213.7 |
|  | 4_4 | 232.2 | 232.2 | 232.2 | 232.2 | 232.2 | 232.2 | 232.2 | 232.2 |
|  | 5_2 | 159.4 | 159.4 | 159.4 | 159.4 | 159.4 | 159.4 | 159.4 | 159.4 |
|  | $5-3$ | 193.8 | 193.8 | 193.8 | 193.8 | 193.8 | 193.8 | 193.8 | 193.8 |
|  | 6-2 | 162.6 | 162.6 | 162.6 | 162.6 | 162.6 | 162.6 | 162.6 | 162.6 |
| $\beta=2$ | 3 -2 | 191.9 | 191.9 | 191.9 | 191.9 | 191.9 | 191.9 | 191.9 | 191.9 |
|  | 3-3 | 217.7 | 217.7 | 217.7 | 217.7 | 217.7 | 217.7 | 217.7 | 217.7 |
|  | 3-4 | 282.8 | 282.8 | 282.8 | 282.8 | 282.8 | 282.8 | 282.8 | 282.8 |
|  | $4{ }^{-} 2$ | 202.3 | 202.3 | 202.3 | 202.3 | 202.3 | 202.3 | 202.3 | 202.3 |
|  | 4-3 | 249.8 | 249.8 | 249.8 | 249.8 | 249.8 | 249.8 | 249.8 | 249.8 |
|  | 4-4 | 328.9 | 328.9 | 328.9 | 328.9 | 328.9 | 328.9 | 328.9 | 328.9 |
|  | 5_2 | 247.2 | 247.2 | 247.2 | 247.2 | 247.2 | 247.2 | 247.2 | 247.2 |
|  | 5 -3 | 305.0 | 305.0 | 305.0 | 305.0 | 305.0 | 305.0 | 305.0 | 305.0 |
|  | 62 | 278.5 | 278.5 | 278.5 | 278.5 | 278.5 | 278.5 | 278.5 | 278.5 |

TABLE 8. Comparing the eight models with respect to the average CPU time for small problems.

| Parameter of machines | Jobs_stages | $A v g_{\text {CPU }}$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | MIP(N4) | MIP(C) | MIP(KP) | MIP(PD) | MIP(N1) | MIP(N2) | MIP(N3) | MIP(K) |
| $\beta=0$ | 3_2 | 0.191 | 0.031 | 0.067 | 0.077 | 0.053 | 0.047 | 0.042 | 0.042 |
|  | 3-3 | 0.030 | 0.028 | 0.047 | 0.039 | 0.038 | 0.049 | 0.047 | 0.042 |
|  | 3-4 | 0.041 | 0.033 | 0.049 | 0.047 | 0.039 | 0.053 | 0.044 | 0.036 |
|  | 4-2 | 0.053 | 0.044 | 0.055 | 0.059 | 0.055 | 0.064 | 0.059 | 0.042 |
|  | 4-3 | 0.056 | 0.041 | 0.058 | 0.063 | 0.063 | 0.058 | 0.094 | 0.055 |
|  | 4-4 | 0.050 | 0.053 | 0.055 | 0.081 | 0.055 | 0.070 | 0.086 | 0.061 |
|  | 52 | 0.050 | 0.056 | 0.066 | 0.089 | 0.072 | 0.089 | 0.244 | 0.059 |
|  | 5_3 | 0.075 | 0.066 | 0.069 | 0.134 | 0.072 | 0.105 | 0.286 | 0.080 |
|  | 6 -2 | 0.116 | 0.064 | 0.150 | 0.289 | 0.102 | 0.136 | 2.613 | 0.092 |
| $\beta=1$ | 3-2 | 0.008 | 0.025 | 0.019 | 0.028 | 0.044 | 0.045 | 0.025 | 0.020 |
|  | 3-3 | 0.023 | 0.033 | 0.045 | 0.034 | 0.036 | 0.047 | 0.028 | 0.034 |
|  | 3-4 | 0.019 | 0.036 | 0.038 | 0.030 | 0.036 | 0.053 | 0.034 | 0.025 |
|  | $4{ }^{-} 2$ | 0.045 | 0.036 | 0.058 | 0.041 | 0.050 | 0.059 | 0.069 | 0.041 |
|  | $4{ }_{-}^{-}$ | 0.042 | 0.048 | 0.066 | 0.055 | 0.058 | 0.058 | 0.063 | 0.056 |
|  | $4-4$ | 0.050 | 0.060 | 0.067 | 0.062 | 0.039 | 0.064 | 0.098 | 0.072 |
|  | $5{ }^{-} 2$ | 0.053 | 0.048 | 0.069 | 0.084 | 0.072 | 0.063 | 0.109 | 0.066 |
|  | 5-3 | 0.058 | 0.066 | 0.064 | 0.098 | 0.072 | 0.083 | 0.120 | 0.081 |
|  | $6{ }^{-} 2$ | 0.073 | 0.080 | 0.091 | 0.183 | 0.077 | 0.089 | 2.325 | 0.083 |
| $\beta=2$ | $3-2$ | 0.023 | 0.036 | 0.044 | 0.041 | 0.041 | 0.061 | 0.052 | 0.038 |
|  | 3-3 | 0.055 | 0.042 | 0.041 | 0.060 | 0.041 | 0.053 | 0.049 | 0.045 |
|  | 3-4 | 0.047 | 0.050 | 0.059 | 0.047 | 0.048 | 0.055 | 0.053 | 0.049 |
|  | 4-2 | 0.052 | 0.036 | 0.056 | 0.045 | 0.053 | 0.047 | 0.067 | 0.030 |
|  | 4-3 | 0.044 | 0.061 | 0.061 | 0.055 | 0.063 | 0.064 | 0.069 | 0.055 |
|  | 4-4 | 0.050 | 0.058 | 0.070 | 0.047 | 0.064 | 0.062 | 0.061 | 0.059 |
|  | $5{ }^{-} 2$ | 0.049 | 0.053 | 0.081 | 0.072 | 0.077 | 0.063 | 0.070 | 0.067 |
|  | 5-3 | 0.055 | 0.084 | 0.167 | 0.102 | 0.092 | 0.091 | 0.111 | 0.100 |
|  | $6{ }^{-2}$ | 0.078 | 0.066 | 0.149 | 0.087 | 0.120 | 0.094 | 0.434 | 0.083 |

When

$$
\begin{aligned}
k=m, B_{4 \_E}(m) & =\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{m} p_{j i}\right\}, \\
T_{4 \_\max }(m) & =T_{4 \_\min }(m)=0, \text { and } \\
B_{4 \_L}(m) & =\max _{1 \leq j \leq n}\left(H_{4 \_E}(m)+B_{3}(m),\right. \\
& \left.\max _{1 \leq j \leq n}\left\{\sum_{i=1}^{m} p_{j i}\right\}\right) .
\end{aligned}
$$

$$
\begin{aligned}
L B_{4}(m) & =\max \left(B_{4_{-} E}(m)+0, B_{4_{-} L}(k)+0\right) \\
& =\max \left(\max _{1 \leq j \leq n}\left\{\sum_{i=1}^{m} p_{j i}\right\}, \max \left(H_{4_{-} E}(m)+B_{3}(m),\right.\right. \\
& \left.\max _{1 \leq j \leq n}\left\{\sum_{i=1}^{m} p_{j i}\right\}\right) \geq \max _{1 \leq j \leq n}\left\{\sum_{i=1}^{m} p_{j i}\right\}=L B_{0} .
\end{aligned}
$$

TABLE 9. Comparing the eight models with respect to the average makespan for small-to-medium problems.

| Parameter of | Jobs_stages |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| machines |  | MIP(N4) | MIP(C) | MIP(KP) | MIP(PD) | MIP(N1) | MIP(N2) | MIP(N3) | $\operatorname{MIP}(\mathrm{K})$ |
| $\beta=0$ | 6_2 | 150.0 | 150.0 | 150.0 | 150.0 | 150.0 | 150.0 | 150.0 | 150.0 |
|  | 6-3 | 220.8 | 220.8 | 220.8 | 220.8 | 220.8 | 220.8 | 220.8 | 220.8 |
|  | 6 | 265.0 | 265.0 | 265.0 | 265.0 | 265.0 | 265.0 | 265.0 | 265.0 |
|  | 6 -5 | 335.2 | 335.2 | 335.2 | 335.2 | 335.2 | 335.2 | 335.2 | 335.2 |
|  | 7_2 | 178.6 | 178.6 | 178.6 | 178.6 | 178.6 | 178.6 | 178.6 | 178.6 |
|  | 7-3 | 263.4 | 263.4 | 263.4 | 263.4 | 263.4 | 263.4 | 263.4 | 263.4 |
|  | $7{ }^{-1}$ | 310.0 | 310.0 | 310.0 | 310.0 | 310.0 | 310.0 | 310.0 | 310.0 |
|  | $7-5$ | 356.8 | 356.8 | 356.8 | 356.8 | 356.8 | 356.8 | 356.8 | 356.8 |
|  | 8 -2 | 241.6 | 241.6 | 241.6 | 241.6 | 241.6 | 241.6 | 241.6 | 241.6 |
|  | 8_3 | 260.0 | 260.0 | 260.0 | 260.0 | 260.0 | 260.0 | 260.0 | 260.0 |
|  | 8 -4 | 293.8 | 293.8 | 293.8 | 293.8 | 293.8 | 293.8 | 293.8 | 293.8 |
|  | 8_5 | 359.6 | 359.6 | 359.6 | 359.6 | 359.6 | 359.6 | 359.6 | 359.6 |
|  | $9{ }^{-}$ | 247.8 | 247.8 | 247.8 | 247.8 | 247.8 | 247.8 | 247.8 | 247.8 |
|  | 9 -3 | 289.8 | 289.8 | 289.8 | 289.8 | 289.8 | 289.8 | 289.8 | 289.8 |
|  | 9 -4 | 324.8 | 324.8 | 324.8 | 324.8 | 324.8 | 324.8 | 325.8 | 324.8 |
|  | $9{ }^{-5}$ | 387.2 | 387.2 | 387.2 | 387.2 | 388.2 | 387.2 | 388.4 | 387.2 |
|  | 10_2 | 257.6 | 257.6 | 257.6 | 257.6 | 257.8 | 257.6 | 257.6 | 257.6 |
|  | 10_3 | 331.2 | 331.2 | 331.4 | 331.2 | 331.2 | 331.2 | 331.2 | 331.2 |
|  | $10-4$ | 344.0 | 344.0 | 344.6 | 344.0 | 344.0 | 344.0 | 346.6 | 344.0 |
|  | $10-5$ | 398.4 | 398.4 | 399.2 | 398.4 | 398.8 | 398.6 | 403.8 | 398.4 |
|  | 11_2 | 299.2 | 299.2 | 299.2 | 299.2 | 300.2 | 299.2 | 299.2 | 299.2 |
|  | $11-3$ | 341.2 | 341.2 | 344.8 | 341.2 | 345.6 | 341.2 | 343.8 | 341.2 |
|  | 11_4 | 330.6 | 330.6 | 335.4 | 330.6 | 335.0 | 331.0 | 335.0 | 330.6 |
|  | $11-5$ | 424.4 | 424.4 | 434.2 | 424.6 | 441.6 | 425.6 | 438.8 | 424.4 |
| $\beta=1$ | 6 2 | 186.6 | 186.6 | 186.6 | 186.6 | 186.6 | 186.6 | 186.6 | 186.6 |
|  | 6-3 | 225.2 | 225.2 | 225.2 | 225.2 | 225.2 | 225.2 | 225.2 | 225.2 |
|  | 6-4 | 272.8 | 272.8 | 272.8 | 272.8 | 272.8 | 272.8 | 272.8 | 272.8 |
|  | 6-5 | 332.8 | 332.8 | 332.8 | 332.8 | 332.8 | 332.8 | 332.8 | 332.8 |
|  | 7-2 | 172.4 | 172.4 | 172.4 | 172.4 | 172.4 | 172.4 | 172.4 | 172.4 |
|  | 7-3 | 227.8 | 227.8 | 227.8 | 227.8 | 227.8 | 227.8 | 227.8 | 227.8 |
|  | 7-4 | 300.6 | 300.6 | 300.6 | 300.6 | 300.6 | 300.6 | 300.6 | 300.6 |
|  | 7-5 | 343.2 | 343.2 | 343.2 | 343.2 | 343.2 | 343.2 | 343.2 | 343.2 |
|  | $8{ }^{-2}$ | 180.6 | 180.6 | 180.6 | 180.6 | 180.6 | 180.6 | 180.6 | 180.6 |
|  | 8_3 | 243.6 | 243.6 | 243.6 | 243.6 | 243.6 | 243.6 | 243.6 | 243.6 |
|  | 8 -4 | 322.4 | 322.4 | 322.4 | 322.4 | 322.4 | 322.4 | 322.4 | 322.4 |
|  | 8-5 | 347.4 | 347.4 | 347.4 | 347.4 | 347.4 | 347.4 | 348.2 | 347.4 |
|  | $9{ }^{-2}$ | 201.0 | 201.0 | 201.0 | 201.0 | 201.0 | 201.0 | 201.0 | 201.0 |
|  | $9{ }^{-} 3$ | 255.8 | 255.8 | 255.8 | 255.8 | 255.8 | 255.8 | 255.8 | 255.8 |
|  | 9 -4 | 310.0 | 310.0 | 310.0 | 310.0 | 310.0 | 310.0 | 310.0 | 310.0 |
|  | $9{ }^{-5}$ | 372.2 | 372.2 | 372.2 | 372.2 | 372.2 | 372.8 | 375.6 | 372.2 |
|  | $10 \times 2$ | 212.4 | 212.4 | 212.4 | 212.4 | 212.4 | 212.4 | 212.4 | 212.4 |
|  | $10-3$ | 265.4 | 265.4 | 265.4 | 265.4 | 265.4 | 265.4 | 266.2 | 265.4 |
|  | $10-4$ | 323.6 | 323.6 | 326.8 | 323.6 | 326.2 | 323.6 | 326.2 | 323.6 |
|  | $10-5$ | 385.2 | 385.2 | 387.8 | 385.2 | 385.6 | 385.6 | 388.2 | 385.2 |
|  | 11_2 | 227.8 | 227.8 | 227.8 | 227.8 | 228.2 | 227.8 | 228.2 | 227.8 |
|  | $11-3$ | 277.6 | 277.6 | 280.8 | 277.6 | 280.6 | 277.6 | 280.4 | 277.6 |
|  | 11_4 | 334.2 | 334.2 | 341.4 | 334.8 | 340.4 | 334.2 | 345.6 | 334.2 |
|  | 11-5 | 389.0 | 388.8 | 396.6 | 389.2 | 402.8 | 391.2 | 393.6 | 388.8 |
| $\beta=2$ | 6_2 | 225.2 | 225.2 | 225.2 | 225.2 | 225.2 | 225.2 | 225.2 | 225.2 |
|  | 63 | 296.6 | 296.6 | 296.6 | 296.6 | 296.6 | 296.6 | 296.6 | 296.6 |
|  | 6 -4 | 417.8 | 417.8 | 417.8 | 417.8 | 417.8 | 417.8 | 417.8 | 417.8 |
|  | 6 -5 | 471.4 | 471.4 | 471.4 | 471.4 | 471.4 | 471.4 | 471.4 | 471.4 |
|  | $7{ }_{7}{ }^{-}$ | 292.2 | 292.2 | 292.2 | 292.2 | 292.2 | 292.2 | 292.2 | 292.2 |
|  | $7{ }^{-3}$ | 353.4 | 353.4 | 353.4 | 353.4 | 353.4 | 353.4 | 353.4 | 353.4 |
|  | $7{ }^{-4}$ | 403.2 | 403.2 | 403.2 | 403.2 | 403.2 | 403.2 | 403.2 | 403.2 |
|  | $7{ }^{-5}$ | 529.8 | 529.8 | 529.8 | 529.8 | 529.8 | 529.8 | 529.8 | 529.8 |
|  | $8{ }^{-} 2$ | 318.8 | 318.8 | 318.8 | 318.8 | 318.8 | 318.8 | 318.8 | 318.8 |
|  | 8 -3 | 381.8 | 381.8 | 381.8 | 381.8 | 381.8 | 381.8 | 381.8 | 381.8 |
|  | 8_4 | 492.8 | 492.8 | 492.8 | 492.8 | 492.8 | 492.8 | 492.8 | 492.8 |
|  | $8-5$ | 500.2 | 500.2 | 500.4 | 500.2 | 500.2 | 500.2 | 500.2 | 500.2 |
|  | $9-2$ | 448.0 | 448.0 | 448.0 | 448.0 | 448.0 | 448.0 | 448.0 | 448.0 |
|  | $9{ }^{-} 3$ | 511.8 | 511.8 | 511.8 | 511.8 | 511.8 | 511.8 | 512.2 | 511.8 |
|  | $9-4$ | 582.4 | 582.4 | 582.4 | 582.4 | 582.4 | 582.4 | 582.4 | 582.4 |
|  | 9-5 | 610.8 | 610.8 | 610.8 | 610.8 | 611.4 | 610.8 | 613.0 | 610.8 |
|  | 10_2 | 299.0 | 299.0 | 299.2 | 299.0 | 299.0 | 299.0 | 299.0 | 299.0 |
|  | 10-3 | 571.4 | 571.4 | 571.4 | 571.4 | 571.4 | 571.4 | 571.4 | 571.4 |
|  | $10-4$ | 653.8 | 653.8 | 654.6 | 653.8 | 654.2 | 653.8 | 653.8 | 653.8 |
|  | $10-5$ | 589.0 | 589.0 | 592.2 | 589.0 | 593.4 | 589.0 | 596.2 | 589.0 |
|  | 11_2 | 493.0 | 493.0 | 493.0 | 493.0 | 493.2 | 493.0 | 493.0 | 493.0 |
|  | 11-3 | 540.0 | 540.0 | 542.4 | 540.0 | 541.6 | 540.0 | 541.6 | 540.0 |
|  | 11_4 | 585.0 | 585.0 | 587.8 | 585.0 | 593.6 | 585.0 | 590.4 | 585.0 |
|  | 11_5 | 630.4 | 630.4 | 657.4 | 630.4 | 660.2 | 630.4 | 632.2 | 630.4 |



FIGURE 2. The average computation times required by different models.

Proposition 2: $L B_{4}$ dominates $L B_{3}$.
Proof: $L B_{3}=\max _{1 \leq k \leq m}\left\{L B_{3}(k)\right\}$, where

$$
\begin{aligned}
L B_{3}(k) & =H_{3}(k)+B_{3}(k)+T_{3}(k), \\
H_{3}(k) & = \begin{cases}0 & k=1 \\
\min _{1 \leq j \leq n}\left(\sum_{i=1}^{k-1} p_{j i}\right) & k>1,\end{cases} \\
T_{3}(k) & = \begin{cases}\min _{1 \leq j \leq n}\left(\sum_{i=k+1}^{m} p_{j i}\right) & k<m \\
0 & k=m .\end{cases}
\end{aligned}
$$

For $L B_{4}, L B_{4}=\max _{1 \leq k \leq m}\left\{L B_{4}(k)\right\}$, where
$L B_{4}(k)=\max \left(B_{4-E}(k)+T_{4 \_\max }(k), B_{4 \_L}(k)+T_{4 \_\min }(k)\right)$
$B_{4 \_L}(k)=\max _{1 \leq j \leq n}\left(H_{4 \_E}(k)+B_{3}(k), \max _{1 \leq j \leq n}\left\{\sum_{i=1}^{k} p_{j i}\right\}\right)$
Comparing the two pairs

$$
\left(H_{4 \_E}(k), H_{3}(k)\right) \text { and }\left(T_{4 \_ \text {min }}(k), T_{3}(k)\right),
$$

we find that $H_{4 \_E}(k)=H_{3}(k)$ and $T_{4 \_ \text {min }}(k)=T_{3}(k)$

$$
\begin{aligned}
L B_{4}(k) & =\max \left(B_{4 \_E}(k)+T_{4 \_\max }(k), B_{4 \_L}(k)\right. \\
& \left.+T_{4 \_\min }(k)\right) \\
& =\max \left(B_{4 \_E}(k)+T_{4 \_\max }(k), B_{4 \_L}(k)+T_{3}(k)\right) \\
& =\max \left(B_{4 \_E}(k)+T_{4 \_\max }(k),\left(H_{3}(k)+B_{3}(k),\right.\right.
\end{aligned}
$$

$$
\begin{aligned}
& \left.\left.\max _{1 \leq j \leq n}\left\{\sum_{i=1}^{k} p_{j i}\right\}\right)+T_{3}(k)\right) \\
& =\max \left(B_{4 \_E}(k)+T_{4 \_\max }(k), \max _{1 \leq j \leq n}\right. \\
& \left(H_{3}(k)+B_{3}(k)+T_{3}(k),\right. \\
& \left.\max _{1 \leq j \leq n}\left\{\sum_{i=1}^{k} p_{j i}\right\}+T_{3}(k)\right) \\
& =\max \left(B_{4 \_E}(k)+T_{4 \_\max }(k), \max \left\{L B_{3}(k),\right.\right. \\
& \left.\max _{1 \leq j \leq n}\left\{\sum_{i=1}^{k} p_{j i}\right\}+T_{3}(k)\right\} \geq L B_{3}
\end{aligned}
$$

## V. COMPUTATIONAL EXPERIMENTS

This section shows the computational results of our experimentation in this study. All the experiments were run on a personal computer with an Intel Xeon E-2124 3.4 GHz CPU with 32 GB of DRAM. IBM ILOG CPLEX optimization studio version 12.7.1 was used to formulate all mathematical programming models in this study to obtain the optimal solutions, and the computation time of a model for solving each instance in CPLEX was limited to 7200 s . The programming language C++ in Visual Studio 2020 was used to code all procedures for the lower bounds mentioned above.

## A. BENCHMARK INSTANCES

For a fair comparison, we adopted the testbed proposed by Fernandez-Viagas et al. [16]. These test problems include two

TABLE 10. Comparing the eight models with respect to the average computation time for small-to-medium problems.

| Parameter of machines | Jobs_stages | $A v g_{\text {CPU }}$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | MIP(N4) | MIP(C) | MIP(KP) | MIP(PD) | $\operatorname{MIP}(\mathrm{N} 1)$ | MIP(N2) | MIP(N3) | MIP(K) |
| $\beta=0$ | 6 _2 | 0.100 | 0.087 | 0.175 | 0.253 | 0.100 | 0.106 | 0.584 | 0.075 |
|  | 6-3 | 0.103 | 0.109 | 0.134 | 0.466 | 0.113 | 0.156 | 0.525 | 0.100 |
|  | 6 -4 | 0.178 | 0.100 | 0.319 | 0.903 | 0.303 | 0.516 | 1477.347 | 0.150 |
|  | 6 -5 | 0.234 | 0.100 | 0.403 | 2.444 | 0.275 | 1.022 | 560.069 | 0.241 |
|  | $7{ }^{-} 2$ | 0.219 | 0.088 | 0.441 | 0.844 | 0.519 | 0.259 | 78.547 | 0.131 |
|  | 7-3 | 0.291 | 0.110 | 1.109 | 1.609 | 1.212 | 0.706 | 3026.909 | 0.238 |
|  | 7-4 | 0.494 | 0.134 | 0.975 | 1.956 | 0.950 | 0.813 | 931.341 | 0.394 |
|  | $7{ }^{7}$ | 0.472 | 0.259 | 5.453 | 103.019 | 4.959 | 5.072 | 2924.106 | 0.769 |
|  | 8-2 | 0.766 | 0.275 | 2.003 | 4.378 | 2.462 | 0.722 | 314.366 | 1.603 |
|  | 8_3 | 3.250 | 0.613 | 22.437 | 9.400 | 11.256 | 2.406 | 4328.510 | 4.738 |
|  | 8-4 | 4.266 | 0.325 | 6.613 | 363.256 | 10.153 | 11.619 | 4378.306 | 8.138 |
|  | 8 -5 | 1.625 | 0.569 | 135.619 | 20.291 | 159.503 | 16.503 | 4330.022 | 1.325 |
|  | $9+2$ | 6.106 | 2.753 | 111.103 | 51.516 | 92.725 | 1.816 | 1585.691 | 3.703 |
|  | 9_3 | 16.975 | 21.019 | 85.015 | 55.281 | 1479.753 | 8.953 | 3172.537 | 14.315 |
|  | $9+4$ | 1454.732 | 9.887 | 201.781 | 1644.831 | 245.797 | 529.594 | 7203.716 | 168.444 |
|  | 9 9 5 | 2883.738 | 2.372 | 2461.281 | 2887.932 | 2891.728 | 2949.003 | 4322.737 | 11.232 |
|  | $1 \overline{0} \_2$ | 59.172 | 13.566 | 325.075 | 282.428 | 1819.888 | 14.419 | 5816.515 | 138.125 |
|  | 10_3 | 1660.987 | 267.759 | 3749.234 | 323.387 | 862.253 | 14.503 | 4463.831 | 35.050 |
|  | 10_4 | 4089.585 | 15.934 | 4994.047 | 4324.581 | 3077.988 | 2939.375 | 5908.903 | 147.006 |
|  | 10_5 | 2433.813 | 18.294 | 3265.800 | 2401.738 | 3167.325 | 4295.541 | 5764.584 | 456.337 |
|  | 11_2 | 41.531 | 75.903 | 5438.466 | 1574.534 | 6011.360 | 31.688 | 4551.503 | 118.594 |
|  | 11_3 | 1115.406 | 54.503 | 7217.997 | 3324.788 | 7210.218 | 2907.553 | 6961.943 | 1151.890 |
|  | 11_4 | 2954.203 | 10.690 | 6178.550 | 6245.947 | 5091.994 | 5769.309 | 7201.972 | 75.625 |
|  | 11_5 | 4782.741 | 183.181 | 5960.997 | 5763.037 | 7205.384 | 4427.578 | 7200.231 | 1587.409 |
| $\beta=1$ | $6{ }^{2}$ | 0.085 | 0.053 | 0.081 | 0.484 | 0.134 | 0.137 | 3.625 | 0.088 |
|  | 6 -3 | 0.134 | 0.084 | 0.162 | 0.709 | 0.156 | 0.219 | 189.150 | 0.103 |
|  | 6 -4 | 0.122 | 0.078 | 0.159 | 0.475 | 0.106 | 0.322 | 0.491 | 0.125 |
|  | 6 -5 | 0.350 | 0.125 | 0.456 | 1.641 | 0.300 | 1.591 | 2882.019 | 0.209 |
|  | 7-2 | 0.178 | 0.109 | 0.162 | 0.584 | 0.137 | 0.238 | 422.250 | 0.109 |
|  | 7_3 | 0.300 | 0.107 | 0.447 | 2.237 | 0.347 | 1.347 | 1934.038 | 0.150 |
|  | 7-4 | 0.284 | 0.116 | 0.556 | 58.491 | 0.566 | 9.722 | 1440.544 | 0.231 |
|  | 7-5 | 0.472 | 0.259 | 5.453 | 103.019 | 4.959 | 5.072 | 2924.106 | 0.769 |
|  | 8_2 | 0.187 | 0.094 | 1.088 | 1.056 | 0.712 | 0.356 | 3657.472 | 0.191 |
|  | 8 -3 | 1.991 | 0.175 | 3.028 | 1.528 | 4.672 | 2.294 | 7202.769 | 0.547 |
|  | 8_4 | 3.244 | 0.541 | 5.128 | 7.662 | 4.853 | 36.609 | 4322.300 | 2.347 |
|  | 8-5 | 3.416 | 0.878 | 10.841 | 8.409 | 15.612 | 319.713 | 4324.562 | 8.516 |
|  | 9 -2 | 0.878 | 0.156 | 17.097 | 2.303 | 21.944 | 1.225 | 5788.056 | 0.638 |
|  | 9 -3 | 8.878 | 0.784 | 63.341 | 62.503 | 102.256 | 40.984 | 7204.531 | 5.497 |
|  | $9+4$ | 2.875 | 0.413 | 12.628 | 1.594 | 16.516 | 79.959 | 2918.609 | 1.069 |
|  | $9+5$ | 369.969 | 8.294 | 848.734 | 4266.687 | 272.950 | 5636.550 | 7202.041 | 151.662 |
|  | 10 -2 | 2.178 | 0.709 | 396.994 | 22.694 | 438.391 | 7.109 | 7208.913 | 3.085 |
|  | 10-3 | 1543.181 | 6.747 | 1361.712 | 62.622 | 730.059 | 638.472 | 7213.306 | 62.303 |
|  | 10 -4 | 4089.585 | 15.934 | 4994.047 | 4324.581 | 3077.988 | 2939.375 | 5908.903 | 147.006 |
|  | $10-5$ | 640.319 | 39.872 | 3047.594 | 2004.988 | 1704.928 | 1854.897 | 3088.244 | 118.069 |
|  | 11_2 | 8.616 | 4.538 | 884.293 | 160.812 | 4566.015 | 33.087 | 7217.678 | 246.466 |
|  | $11{ }^{-} 3$ | 106.294 | 8.822 | 5027.828 | 127.832 | 6983.653 | 1748.594 | 7204.031 | 157.644 |
|  | 11_4 | 5810.478 | 96.897 | 5349.750 | 4538.678 | 7213.690 | 3403.110 | 7200.340 | 1482.519 |
|  | 11_5 | 6017.981 | 28.787 | 6116.312 | 5813.084 | 7212.053 | 7200.422 | 7200.241 | 1061.472 |
| $\beta=2$ | 62 | 0.110 | 0.097 | 0.212 | 0.428 | 0.103 | 0.137 | 0.425 | 0.138 |
|  | 6 63 | 0.147 | 0.097 | 0.862 | 0.747 | 0.369 | 0.181 | 15.694 | 0.222 |
|  | 6_4 | 0.153 | 0.144 | 2.191 | 0.697 | 0.741 | 0.353 | 3.350 | 0.313 |
|  | 6 -5 | 0.175 | 0.156 | 19.637 | 0.503 | 1.859 | 0.632 | 1.265 | 0.316 |
|  | 7_2 | 0.159 | 0.181 | 1.025 | 0.666 | 0.500 | 0.319 | 1440.488 | 0.260 |
|  | 7-3 | 0.163 | 0.319 | 12.978 | 0.878 | 1.669 | 0.434 | 0.475 | 0.419 |
|  | 7-4 | 0.469 | 0.272 | 39.684 | 0.884 | 3.128 | 0.781 | 2.503 | 0.691 |
|  | 7 -5 | 0.237 | 0.678 | 134.050 | 1.487 | 33.050 | 1.238 | 1.619 | 0.900 |
|  | $8{ }^{-} 2$ | 0.263 | 0.190 | 1.975 | 0.906 | 1.619 | 0.381 | 1440.609 | 0.397 |
|  | 8-3 | 0.953 | 0.494 | 1609.581 | 1.797 | 53.794 | 1.269 | 1440.719 | 2.097 |
|  | 8 -4 | 1.128 | 1.007 | 308.606 | 19.237 | 194.666 | 1.594 | 1442.309 | 2.344 |
|  | 8 -5 | 0.791 | 1.191 | 2955.544 | 1.431 | 123.119 | 2.415 | 12.294 | 2.147 |
|  | $9-2$ | 2.697 | 1.669 | 61.909 | 2.944 | 63.578 | 1.919 | 1482.356 | 3.716 |
|  | $9+3$ | 14.528 | 8.356 | 2935.581 | 19.725 | 1576.638 | 6.263 | 1444.075 | 118.156 |
|  | $9+4$ | 1.187 | 135.135 | 5798.175 | 1.800 | 1201.059 | 5.522 | 7.741 | 23.615 |
|  | 9 -5 | 1441.575 | 5.050 | 4798.347 | 1447.609 | 5880.519 | 1448.447 | 1460.659 | 29.819 |
|  | $10{ }^{1}$ | 20.084 | 14.937 | 1669.044 | 90.078 | 1043.922 | 10.059 | 3209.225 | 15.309 |
|  | 10_3 | 13.603 | 19.163 | 5869.862 | 1444.947 | 1358.078 | 19.709 | 1441.210 | 31.169 |
|  | 10 -4 | 43.738 | 39.244 | 7211.909 | 66.785 | 7203.028 | 154.285 | 1471.178 | 153.253 |
|  | $10-5$ | 365.600 | 109.909 | 7211.475 | 1281.603 | 7207.725 | 1468.184 | 1456.606 | 365.437 |
|  | 11_2 | 85.416 | 85.031 | 6921.719 | 139.447 | 6993.294 | 101.534 | 491.785 | 169.513 |
|  | 11_3 | 1294.250 | 232.716 | 7207.366 | 789.453 | 7200.672 | 470.375 | 2931.641 | 2893.150 |
|  | 11_4 | 41.850 | 53.372 | 7220.753 | 1506.297 | 7216.682 | 208.356 | 1456.259 | 2202.363 |
|  | 11_5 | 43.569 | 115.972 | 7212.203 | 126.760 | 7208.616 | 318.903 | 4355.206 | 362.197 |

TABLE 11. The results of $L B_{\mathbf{2}}$ and $L B_{\mathbf{4}}$ compared with the optimal solutions for small-sized problems.

| $n$ | $m$ | $\beta$ | $L B_{2}$ |  | $L B_{4}$ |  | Improvement \% by $L B_{4}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Ave. RE (\%) | \#OP | Ave. RE (\%) | \#OP | min | average | max |
| 3 | 2 | 0 | 18.27 | 0 | 1.64 | 8 | -1.20 | 25.02 | 91.40 |
|  |  | 1 | 20.91 | 0 | 0.00 | 10 | 3.74 | 29.07 | 62.39 |
|  |  | 2 | 7.06 | 5 | 1.16 | 8 | 0.00 | 7.30 | 35.43 |
| 3 | 3 | 0 | 32.57 | 0 | 0.00 | 10 | 26.17 | 50.37 | 76.54 |
|  |  | 1 | 15.87 | 0 | 0.00 | 10 | 2.07 | 19.94 | 39.89 |
|  |  | 2 | 8.25 | 3 | 1.65 | 8 | 0.00 | 7.70 | 25.74 |
| 3 | 4 | 0 | 15.91 | 0 | 0.33 | 9 | -1.88 | 20.92 | 50.77 |
|  |  | 1 | 19.88 | 0 | 0.00 | 10 | 12.50 | 25.79 | 50.34 |
|  |  | 2 | 11.27 | 2 | 2.93 | 5 | 0.00 | 12.33 | 74.34 |
| 4 | 2 | 0 | 17.10 | 0 | 4.08 | 4 | -5.95 | 21.82 | 101.27 |
|  |  | 1 | 28.46 | 0 | 0.00 | 10 | 12.31 | 43.84 | 86.90 |
|  |  | 2 | 5.42 | 4 | 2.57 | 6 | 0.00 | 3.37 | 22.54 |
| 4 | 3 | 0 | 22.22 | 0 | 0.98 | 8 | -3.68 | 32.12 | 80.65 |
|  |  | 1 | 23.63 | 0 | 0.00 | 10 | 13.19 | 32.56 | 52.67 |
|  |  | 2 | 9.44 | 3 | 3.38 | 6 | 0.00 | 7.58 | 28.91 |
| 4 | 4 | 0 | 13.31 | 0 | 0.98 | 8 | -0.99 | 15.39 | 47.22 |
|  |  | 1 | 14.79 | 0 | 0.63 | 9 | 0.45 | 18.01 | 37.37 |
|  |  | 2 | 9.80 | 3 | 2.99 | 6 | 0.00 | 8.83 | 33.68 |
| 5 | 2 | 0 | 9.76 | 0 | 7.18 | 3 | -8.97 | 3.08 | 15.17 |
|  |  | 1 | 18.44 | 0 | 0.92 | 8 | 9.33 | 22.63 | 53.75 |
|  |  | 2 | 4.00 | 7 | 3.14 | 8 | -8.54 | 1.11 | 19.63 |
| 5 | 3 | 0 | 18.96 | 0 | 3.92 | 5 | -6.45 | 21.60 | 69.60 |
|  |  | 1 | 16.35 | 0 | 1.12 | 7 | -0.69 | 19.68 | 45.13 |
|  |  | 2 | 3.04 | 7 | 0.88 | 9 | 0.00 | 2.43 | 13.39 |
| ${ }_{6}$ | 2 | 0 | 6.09 | 2 | 6.96 | 0 | -6.28 | -0.34 | 24.06 |
|  |  | 1 | 14.55 | 0 | 6.03 | 4 | -6.04 | 11.53 | 52.46 |
|  |  | 2 | 14.14 | 3 | 1.96 | 7 | -0.68 | 18.31 | 69.16 |
|  | Global average |  | 14.80 | 14.4\% | 2.05 | 72.6\% | -8.97 | 17.85 | 101.27 |

TABLE 12. Nonparametric mann whitney test on $\mathrm{LB}_{\mathbf{2}}$ with $\mathrm{LB}_{\mathbf{4}}$ for small problems.

| Hypothesis | $L B_{2}$ |  |  | $L B_{4}$ |  |  | Mann-Whitney U | Significant? |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | min | average | max | min | average | max |  |  |
| $L B_{2}=L B_{4}(\beta=0)$ | 0.00 | 17.13 | 50.31 | 0.00 | 2.90 | 19.00 | 5086 | Y |
| $L B_{2}=L B_{4}(\beta=1)$ | 2.03 | 19.21 | 46.50 | 0.00 | 0.97 | 19.35 | 4235 | Y |
| $L B_{2}=L B_{4}(\beta=2)$ | 0.00 | 8.05 | 42.64 | 0.00 | 2.30 | 24.14 | 7889 | Y |

data sets: small jobs $\left(\alpha_{1}\right)$ and small-to-medium jobs $\left(\alpha_{2}\right)$. For the number of machines in each stage selected, we used the parameter $\beta$ for different machine settings as follows:

- $\beta=0$ indicates that there are three machines in each stage, except in the single-stage case, where only two machines are available.
- $\beta=1$ indicates three machines in each stage.
- $\beta=2$ indicates that a random number of machines for each stage is generated from the range $(1,3)$.
The parameter set of each problem is given in Table 6, and for each combination of these parameters, ten and five instances are generated for the $\alpha_{1}$ and $\alpha_{2}$ problem sets, respectively; thus, there are a total of 270 and 360 instances for the $\alpha_{1}$ and $\alpha_{2}$ problem sets, respectively.

For all instances, the processing times of the jobs in each stage are generated uniformly in the interval [1, 99].

## B. COMPARISON RESULTS OF THE MIP MODELS

This subsection compares the proposed MIP model with the other models mentioned above. As mentioned above, all
mathematical models are coded in ILOG CPLEX optimization studio version 12.7.1, and the maximum elapsed running time is set as 7200 s . Tables 7 and 8 list the average makespan and computation time of each model over the 10 instances of each small-size problem. From Tables 7 and 8 , it is obvious that all models can obtain optimal makespan solutions within a short time. For small-to-medium problems, the average makespan and computation time obtained by each model over the five instances are listed in Tables 9 and 10. For small-to-medium problems, some instances cannot be solved optimally by the models in the limited time. These values are represented in bold in Table 9. The corresponding makespans and elapsed running times obtained by the eight models for each instance in this experiment can be found at the website https://drive.google.com/drive/folders/1nnPVS8FG37q1rX2 YjNQtuOa9pIiVWXv_?usp=share_link. In addition, as expected, the average computation times of $\operatorname{MIP}(\mathrm{C}), \operatorname{MIP}(\mathrm{K})$, and $\mathrm{MIP} *(\mathrm{~N} 4)$ are shorter, and it is worth noting that the average computation time of MIP(C) does not increase dramatically as the number of jobs increases, as shown in Fig. 2.

TABLE 13. The results of $L B_{\mathbf{2}}$ and $L B_{\mathbf{4}}$ compared with the optimal solutions for small-to-medium problems.

| $n$ | $m$ | $\beta$ | $L B_{2}$ |  | $L B_{4}$ |  | Improvement \% by $L B_{4}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Ave. RE (\%) | \#OP | Ave. RE (\%) | \#OP | min | average | max |
| 6 | 2 | 0 | 5.36 | 0.00 | 5.51 | 1.00 | -2.72 | -0.15 | 5.26 |
|  |  | 1 | 11.90 | 0.00 | 10.43 | 0.00 | -7.43 | 1.78 | 11.66 |
|  |  | 2 | 1.99 | 2.00 | 4.75 | 1.00 | -4.90 | -2.82 | 0.00 |
| 6 | 3 | 0 | 10.33 | 0.00 | 7.48 | 1.00 | -4.24 | 3.41 | 10.09 |
|  |  | 1 | 15.04 | 0.00 | 4.27 | 2.00 | 0.00 | 13.40 | 34.48 |
|  |  | 2 | 10.21 | 0.00 | 7.74 | 1.00 | -4.74 | 3.07 | 21.12 |
| 6 | 4 | 0 | 8.80 | 0.00 | 8.58 | 1.00 | -6.83 | 0.43 | 6.28 |
|  |  | 1 | 15.59 | 0.00 | 0.41 | 4.00 | 4.37 | 18.43 | 26.50 |
|  |  | 2 | 3.89 | 1.00 | 4.32 | 1.00 | -2.33 | -0.47 | 0.00 |
| 6 | 5 | 0 | 14.91 | 0.00 | 3.91 | 2.00 | 1.65 | 13.55 | 27.65 |
|  |  | 1 | 19.59 | 0.00 | 1.02 | 3.00 | 11.74 | 23.91 | 38.71 |
|  |  | 2 | 6.36 | 0.00 | 6.36 | 0.00 | 0.00 | 0.00 | 0.00 |
| 7 | 2 | 0 | 5.75 | 0.00 | 8.48 | 0.00 | -8.08 | -2.77 | 0.57 |
|  |  | 1 | 9.88 | 0.00 | 6.01 | 1.00 | -1.88 | 4.46 | 16.33 |
|  |  | 2 | 3.49 | 3.00 | 3.68 | 3.00 | -5.05 | -0.11 | 4.52 |
| 7 | 3 | 0 | 8.85 | 0.00 | 6.14 | 0.00 | -3.41 | 3.26 | 15.11 |
|  |  | 1 | 16.94 | 0.00 | 4.61 | 2.00 | -3.59 | 15.36 | 26.84 |
|  |  | 2 | 5.13 | 4.00 | 0.00 | 5.00 | 0.00 | 6.90 | 34.48 |
| 7 | 4 | 0 | 11.65 | 0.00 | 7.25 | 0.00 | -9.27 | 6.11 | 20.60 |
|  |  | 1 | 19.17 | 0.00 | 0.14 | 4.00 | 11.30 | 25.14 | 54.64 |
|  |  | 2 | 3.93 | 1.00 | 3.93 | 1.00 | 0.00 | 0.00 | 0.00 |
| 7 | 5 | 0 | 14.10 | 0.00 | 2.74 | 2.00 | -2.00 | 14.12 | 24.71 |
|  |  | 1 | 10.95 | 0.00 | 1.76 | 2.00 | 1.02 | 10.51 | 19.31 |
|  |  | 2 | 0.99 | 4.00 | 0.99 | 4.00 | 0.00 | 0.00 | 0.00 |
| 8 | 2 | 0 | 2.70 | 0.00 | 3.76 | 0.00 | -2.57 | -1.09 | -0.35 |
|  |  | 1 | 9.45 | 0.00 | 10.26 | 1.00 | -3.80 | -0.99 | 2.03 |
|  |  | 2 | 2.27 | 2.00 | 2.14 | 3.00 | -6.67 | 0.33 | 10.74 |
| 8 | 3 | 0 | 1.30 | 2.00 | 3.63 | 0.00 | -4.98 | -2.36 | -0.62 |
|  |  | 1 | 12.17 | 0.00 | 9.05 | 0.00 | -6.61 | 4.00 | 19.21 |
|  |  | 2 | 2.14 | 4.00 | 2.68 | 4.00 | -3.00 | -0.60 | 0.00 |
| 8 | 4 | 0 | 5.18 | 0.00 | 5.06 | 0.00 | -3.13 | 0.25 | 8.05 |
|  |  | 1 | 14.96 | 0.00 | 4.31 | 2.00 | -2.89 | 13.45 | 31.08 |
|  |  | 2 | 0.92 | 4.00 | 0.92 | 4.00 | 0.00 | 0.00 | 0.00 |
| 8 | 5 | 0 | 16.56 | 1.00 | 4.74 | 1.00 | -1.39 | 16.67 | 49.57 |
|  |  | 1 | 14.14 | 0.00 | 6.18 | 2.00 | -6.76 | 11.05 | 42.55 |
|  |  | 2 | 2.21 | 2.00 | 0.52 | 3.00 | 0.00 | 1.85 | 9.23 |
| 9 | 2 | 0 | 3.30 | 2.00 | 5.11 | 0.00 | -3.65 | -1.81 | 0.00 |
|  |  | 1 | 7.99 | 0.00 | 9.06 | 0.00 | -4.12 | -1.20 | 4.17 |
|  |  | 2 | 0.82 | 2.00 | 1.38 | 2.00 | -1.64 | -0.57 | 0.00 |
| 9 | 3 | 0 | 7.25 | 0.00 | 7.10 | 0.00 | -6.44 | 0.81 | 21.50 |
|  |  | 1 | 9.24 | 0.00 | 12.08 | 0.00 | -6.19 | -3.13 | -0.90 |
|  |  | 2 | 3.19 | 4.00 | 3.34 | 4.00 | -0.92 | -0.18 | 0.00 |
| 9 | 4 | 0 | 9.28 | 0.00 | 6.52 | 0.00 | -3.68 | 3.32 | 12.08 |
|  |  | 1 | 22.57 | 0.00 | 3.23 | 3.00 | 6.30 | 26.38 | 44.81 |
|  |  | 2 | 0.34 | 3.00 | 0.34 | 3.00 | 0.00 | 0.00 | 0.00 |
| 9 | 5 | 0 | 16.98 | 0.00 | 5.20 | 2.00 | 3.89 | 14.35 | 20.30 |
|  |  | 1 | 9.70 | 0.00 | 9.61 | 0.00 | -5.18 | 0.21 | 8.12 |
|  |  | 2 | 5.45 | 0.00 | 5.80 | 0.00 | -1.95 | -0.39 | 0.00 |
| 10 | 2 | 0 | 2.34 | 1.00 | 4.33 | 0.00 | -5.04 | -2.07 | -0.35 |
|  |  | 1 | 8.83 | 0.00 | 10.62 | 0.00 | -9.43 | -1.81 | 8.78 |
|  |  | 2 | 1.26 | 2.00 | 2.40 | 1.00 | -3.57 | -1.15 | 1.27 |
| 10 | 3 | 0 | 2.17 | 0.00 | 5.04 | 0.00 | -5.28 | -2.94 | -1.02 |
|  |  | 1 | 6.13 | 0.00 | 10.72 | 0.00 | -8.43 | -4.87 | -2.84 |
|  |  | 2 | 0.86 | 4.00 | 0.86 | 4.00 | 0.00 | 0.00 | 0.00 |
| 10 | 4 | 0 | 4.25 | 1.00 | 7.11 | 0.00 | -7.65 | -2.89 | 1.77 |
|  |  | 1 | 11.80 | 0.00 | 8.94 | 1.00 | -5.10 | 3.73 | 22.04 |
|  |  | 2 | 1.15 | 3.00 | 1.15 | 3.00 | 0.00 | 0.00 | 0.00 |
| 10 | 5 | 0 | 5.46 | 0.00 | 6.94 | 1.00 | -6.42 | -1.53 | 2.10 |
|  |  | 1 | 10.24 | 0.00 | 5.09 | 2.00 | -3.78 | 6.05 | 14.66 |
|  |  | 2 | 3.86 | 4.00 | 1.52 | 4.00 | 0.00 | 2.89 | 14.47 |
| 11 | 2 | 0 | 0.60 | 2.00 | 1.85 | 0.00 | -3.45 | -1.26 | 0.00 |
|  |  | 1 | 3.66 | 0.00 | 6.17 | 0.00 | -3.64 | -2.60 | -0.93 |
|  |  | 2 | 0.28 | 4.00 | 0.81 | 3.00 | -2.63 | -0.53 | 0.00 |
| 11 | 3 | 0 | 4.12 | 1.00 | 6.28 | 0.00 | -3.82 | -2.23 | -0.36 |
|  |  | 1 | 8.08 | 0.00 | 13.90 | 0.00 | -9.86 | -6.33 | -0.36 |
|  |  | 2 | 0.99 | 3.00 | 2.37 | 2.00 | -4.23 | -1.41 | 0.00 |
| 11 | 4 | 0 | 8.54 | 0.00 | 11.40 | 0.00 | -5.11 | -3.15 | -1.38 |
|  |  | 1 | 6.62 | 0.00 | 11.03 | 0.00 | -8.31 | -4.72 | 0.00 |
|  |  | 2 | 1.09 | 2.00 | 1.68 | 1.00 | -2.95 | -0.59 | 0.00 |
| 11 | 5 | 0 | 7.94 | 0.00 | 5.38 | 1.00 | -6.44 | 3.13 | 16.67 |
|  |  | 1 | 11.78 | 0.00 | 9.22 | 0.00 | -6.34 | 3.76 | 22.70 |
|  |  | 2 | 4.96 | 1.00 | 4.91 | 1.00 | 0.00 | 0.06 | 0.29 |
| Mean |  |  | 7.39 | 19.2\% | 5.17 | 27.5\% | -2.96 | 3.02 | 10.80 |

TABLE 14. Nonparametric Mann Whitney test on $\mathrm{LB}_{2}$ with $\mathrm{LB}_{\mathbf{4}}$ for small-to-medium problems.

| Hypothesis | $L B_{2}$ |  |  | $L B_{4}$ |  |  | $\begin{gathered} \text { Mann-- } \\ \text { Whitney U } \end{gathered}$ | Significant? |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | min | average | max | min | average | max |  |  |
| $\begin{aligned} & L B_{2}=L B_{4} \\ & (\beta=0) \end{aligned}$ | 0.00 | 7.41 | 33.14 | 0.00 | 5.80 | 19.45 | 6836 | Y |
| $\begin{aligned} & L B_{2}=L B_{4} \\ & (\beta=1) \end{aligned}$ | 0.52 | 11.93 | 35.33 | 0.00 | 7.00 | 20.88 | 4233 | Y |
| $\begin{aligned} & L B_{2}=L B_{4} \\ & (\beta=2) \end{aligned}$ | 0.00 | 2.82 | 25.64 | 0.00 | 2.69 | 17.35 | 9030 | Y |

TABLE 15. Performance of the lower bounds for small problems.

|  | $L B_{2}$ | $L B_{4}$ | $L B^{*}=\max \left(L B_{2}, L B_{4}\right)$ |
| :---: | :---: | :---: | :---: |
| Max (\%) | 30.37 | 90.00 | 100 |
| Ave. RE (\%) | 14.80 | 2.05 | 0.02 |

TABLE 16. Performance of the lower bounds for small-to-medium problems.

|  | $L B_{2}$ | $L B_{4}$ | $L B^{*}=\max \left(L B_{2}, L B_{4}\right)$ |
| :---: | :---: | :---: | :---: |
| Max (\%) | 69.44 | 57.50 | 100 |
| Ave. RE (\%) | 7.39 | 5.17 | 3.87 |

## C. COMPARISON OF LOWER BOUNDS AND OPTIMAL SOLUTIONS

1) SMALL PROBLEMS

The problem set $\left(\alpha_{1}\right)$ consists of a group of 270 instances that were mentioned in Section IV-A. Since they are small problems, the corresponding optimal solutions could be obtained using the aforementioned MIP model and thus provide an excellent base for comparison. We use the relative errors of the lower bound values with respect to the optimal solutions, which are calculated as follows:

$$
\text { Relative error }(\mathrm{RE})=\frac{\text { Optimal }- \text { Lowerbound }}{\text { Optimal }} \times 100 \%
$$

Table 11 provides the results for $L B_{2}$ and $L B_{4}$. The columns under "Ave. RE (\%)" give the average RE values over 10 instances. The other columns, under "\#OP", denote the number of times each lower bound is equal to the optimal solution. In addition, the columns under "Improvement (\%)" give the improvement percentage of $L B_{4}$ over $L B_{2}$, which is calculated as follows:

$$
\operatorname{Improvement}(\%)=\frac{L B_{4}-L B_{2}}{L B_{2}} \times 100 \%
$$

As shown in Table 11, 196 of the 270 ( $72.6 \%$ ) lower bounds generated by $L B_{4}$ accurately predicted the optimal solutions, which was a greater percentage than the 39 of 270 (14.4\%) lower bounds generated by $L B_{2}$. The mean relative error of $L B_{4}$ was $2.05 \%$, much smaller than the $14.80 \%$ error of $L B_{2}$, indicating that $L B_{4}$ can provide an accurate prediction of the optimal solutions. From the column "Improvement (\%)", it is seen that $L B_{4}$ can improve the accuracy of the lower bounds obtained by $L B_{2}$. However, $L B_{2}$ is not dominated by $L B_{4}$ since in some cases, $L B_{2}$ is better than $L B_{4}$. We also
conduct a nonparametric Mann-Whitney test, in which the null hypothesis $H_{0}$ is that $\mu_{L B_{2}}=\mu_{L B_{4}}$ and the alternative hypothesis $H_{1}$ is that $\mu_{L B_{2}} \neq \mu_{L B_{4}}$ with a 0.05 significance level. Table 12 shows that the hypothesis $\mu_{L B_{2}}=\mu_{L B_{4}}$ is rejected in each case of $\beta=0, \beta=1$, and $\beta=2$.

## 2) SMALL-TO-MEDIUM PROBLEMS

Problem set $\alpha_{2}$ consists of a group of 360 instances that were mentioned in Section IV-A. All optimal solutions of these instances can be obtained by MIP(C) within 7200 s . The Ave. RE, \#OP, and improvement (\%) results for all problem configurations are found in Table 13. The total average RE (\%) values obtained by $L B_{2}$ and $L B_{4}$ are $7.39 \%$ and $5.17 \%$, respectively. On the other hand, $L B_{4}$ accurately predicts the optimal solutions in 99 instances among the 360 total instances, which is $27.5 \%$ higher than the $19.2 \%$ obtained by $L B_{2}$. We also applied a nonparametric Mann-Whitney test for the small-to-medium problems, and the results are shown in Table 14. In all cases ( $\beta=0,1,2$ ), the hypothesis $L B_{2}=L B_{4}$ was rejected with a 0.05 significance level.

We also report, for each of the two lower bounds, the percentage of times the maximum value was obtained among all instances of each experiment (Max (\%)) and the average RE, as shown in Tables 15 and 16. From Tables 15 and 16, we draw the following conclusions:

- The lower bound $L B_{4}$ is very competitive for small problems since the bound value is more accurate in predicting the optimal value.
- As the size of the problem increases, the performance difference between $L B_{4}$ and $L B_{2}$ becomes less remarkable.
- A very effective lower bound that is obtained is $L B^{*}=$ $\max \left(L B_{2}, L B_{4}\right)$. The average REs of $L B^{*}$ are $0.02 \%$ and $3.87 \%$, respectively, in Tables 15 and 16 . These two values imply that $L B^{*}$, on average, reaches $98 \%$ and $96.13 \%$ optimality in the two experiments.
- The computation times of $L B_{2}$ and $L B_{4}$ can be neglected since the lower bound value of each instance is obtained by $L B_{2}$ or $L B_{4}$ within 0.001 s .


## VI. CONCLUSION

This paper concerns a problem that is encountered in modern manufacturing and production systems, that of minimizing the makespan in a hybrid flow shop configuration. Due to its practical relevance and its NP-hard nature, many exact
methods and heuristic algorithms have been proposed to solve the considered problem, and some of these methods, including $B \& B$, heuristic, and metaheuristic algorithms, have been compared with each other to evaluate their performance, while MIP models have been excluded. This study fills this gap by proposing a new MIP model and comparing it against the existing models in the literature. The results show that the proposed MIP model is competitive in terms of the number of binary variables, the number of continuous variables, and the number of constraints, which is beneficial for decreasing the computational burden of the MIP model, as shown in the experimental results. Consequently, the proposed MIP model can optimally solve each of the 360 instances of small-tomedium problems efficiently.

Another contribution of this paper is that it surveys the existing lower bound procedures and proposes two new lower bounds based on problems of parallel machines with heads and tails and bin-packing problems. Based on the dominance analysis, the proposed lower bound $\left(L B_{4}\right)$ cannot dominate the $L B_{2}$ of Santos et al. [37], although $L B_{4}$ was significantly better than $L B_{2}$ in the experimental comparisons. Therefore, a composite lower bound of $\max \left(L B_{2}, L B_{4}\right)$ is suggested in this paper as a strong indicator to evaluate the distances between the solutions obtained by heuristic algorithms and the optimal solution. The rest of the lower bound methods were dominated by $L B_{2}$ or $L B_{4}$.

The literature review showed that some mathematical programming formulations have been proposed to solve more complicated HFSPs [44, 10, 41]; thus, this research can be extended to complicated HFSPs considering real production environments and can be used to develop different mathematical programming formulations for comparison or to propose metaheuristic algorithms to obtain good solutions efficiently for variants of FSPs.

## APPENDIX A

## - The first lower bound method

$L B_{0}=\max _{1 \leq j \leq n}\left\{\sum_{k=1}^{m} p_{j k}\right\}$.
For $j=1, \sum_{k=1}^{4} p_{1 k}=(66+53+20+87)=226$.
For $j=2, \sum_{k=1}^{4} p_{2 k}=(37+81+40+92)=250$.
For $j=3, \sum_{k=1}^{4} p_{3 k}=(54+48+37+97)=236$.
For $j=4, \sum_{k=1}^{4} p_{4 k}=(52+81+23+43)=119$.
Thus, $L B_{0}=\max (226,250,236,110)=250$.

- The second lower bound method
$L B_{1}=\max _{1 \leq j \leq n}\left\{L B_{1}(k)\right\}$, where $L B_{1}(k)=H_{1}(k)+B_{1}(k)+$ $T_{1}(k)$;

$$
\begin{aligned}
& H_{1}(k)= \begin{cases}0 & k=1 \\
\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{k-1} p_{j i}\right\} & k>1 ;\end{cases} \\
& B_{1}(k)=\left[\frac{1}{M_{k}}\left(\sum_{j=1}^{n} p_{j k}\right)\right] ; \\
& T_{1}(k)= \begin{cases}\min _{1 \leq j \leq n}\left\{\sum_{i=k+1}^{m} p_{j k}\right\} & k<m \\
0 & k=m\end{cases}
\end{aligned}
$$

When $k=1$,

$$
\begin{aligned}
H_{1}(1) & =0 ; B_{1}(1)=\left\lceil\frac{1}{M_{1}}\left(\sum_{j=1}^{4} p_{j 1}\right)\right\rceil \\
& =\left\lceil\frac{1}{3}(66+37+54+52)\right\rceil=70 ; \\
T_{1}(1) & =\min _{1 \leq j \leq n}\left\{\sum_{i=2}^{m} p_{j i}\right\}
\end{aligned}
$$

For $j=1, \sum_{i=2}^{4} p_{1 i}=(53+20+87)=160$.
For $j=2, \sum_{i=2}^{4} p_{2 i}=(81+40+92)=213$.
For $j=3, \sum_{i=2}^{4} p_{3 i}=(48+37+97)=182$.
For $j=4, \sum_{i=2}^{4} p_{4 i}=(81+23+43)=147$.
Thus, $T_{1}(1)=\min (160,213,182,147)=147$, and $L B_{1}(1)=H_{1}(1)+B_{1}(1)+T_{1}(1)=(0+70+147)=217$.

When $k=2$,

$$
H_{1}(2)=\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{1} p_{j i}\right\}
$$

For $j=1, \sum_{i=1}^{1} p_{1 i}=66$; for $j=2, \sum_{i=1}^{1} p_{2 i}=37$; for $j=3, \sum_{i=1}^{1} p_{3 i}=54$; and for $j=4, \sum_{i=1}^{1} p_{4 i}=52$.

Thus, $H_{1}(2)=\min (66,37,54,52)=37$.
$B_{1}(2)=\left\lceil\frac{1}{M_{2}}\left(\sum_{j=1}^{4} p_{j 2}\right)\right\rceil=\left\lceil\frac{1}{3}(53+81+48+81)\right\rceil=88 ;$
$T_{1}(2)=\min _{1 \leq j \leq n}\left\{\sum_{i=3}^{4} p_{j i}\right\}=\min (107,132,134,66)=66$.
Thus,
$L B_{1}(2)=H_{1}(2)+B_{1}(2)+T_{1}(2)=(37+88+66)=191$
When $k=3$,
$H_{1}(3)=\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{2} p_{j i}\right\}=\min (119,118,102,133)=102$
$B_{1}(3)=\left\lceil\frac{1}{M_{3}}\left(\sum_{j=1}^{4} p_{j 3}\right)\right\rceil=\left\lceil\frac{1}{3}(20+40+37+23)\right\rceil=40 ;$
$T_{1}(3)=\min _{1 \leq j \leq n}\left\{\sum_{i=4}^{4} p_{j i}\right\}=\min (87,92,97,43)=43$.
Thus,
$L B_{1}(3)=H_{1}(3)+B_{1}(3)+T_{1}(3)=(102+40+43)=185$
When $k=4$,
$H_{1}(4)=\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{3} p_{j i}\right\}=\min (139,158,139,156)=139$
$B_{1}(4)=\left\lceil\frac{1}{M_{4}}\left(\sum_{j=1}^{4} p_{j 4}\right)\right\rceil=\left\lceil\frac{1}{3}(87+92+97+43)\right\rceil=107 ;$
$T_{1}(4)=0$.
Thus,

$$
\begin{aligned}
L B_{1}(4) & =H_{1}(4)+B_{1}(4)+T_{1}(4)=(139+107+0) \\
L B=\max _{1 \leq j \leq n}\left\{L B_{1}(k)\right\}=\max (217,191,185,246) & =246
\end{aligned}
$$

## - The third lower bound method

$L B_{2}=\left\{L B_{2}(k)\right\}$, where
$L B_{2}(k)=\left\lceil\frac{1}{M_{k}}\left(H_{2}(k)+B_{2}(k)+T_{2}(k)\right)\right\rceil$.
$H_{2}(k)=\left\{\begin{array}{cc}0 & k=1 \\ \sum_{y=1}^{M} L S A_{y}(k) & k>1\end{array}\right.$, where $L S A_{y}(k)$ is sequenced in increasing order of $L S_{j}(k) . L S_{j}(k)=\sum_{i=1}^{k-1} p_{j i}$.

$$
\begin{aligned}
B_{2}(k) & =\sum_{j=1}^{n} p_{j k} ; \\
T_{2}(k) & = \begin{cases}\sum_{y=1}^{M_{k}} R S A_{y}(k) & k<m \\
0 & k=m\end{cases}
\end{aligned}
$$

where $R S A_{y}(k)$ is sequenced in increasing order of $R S_{j}(k)$. $R S_{j}(k)=\sum_{i=k+1}^{m} p_{j i}$.

When $k=1$,

$$
\begin{aligned}
& H_{2}(1)=0 ; B_{2}(1)=\sum_{j=1}^{4} p_{j k}=(66+37+54+52)=209 \\
& T_{2}(1)=\left\{\begin{array}{cl}
\sum_{y=1}^{3} R S A_{y}(1) & k<m \\
0 & k=m
\end{array}\right.
\end{aligned}
$$

$$
\text { When } j=1, R S_{1}(1)=\sum_{i=2}^{4} p_{1 i}=(53+20+87)
$$

$$
=160=R S A_{2}(1)
$$

$$
\text { When } \begin{aligned}
j & =2, R S_{2}(1)=\sum_{i=2}^{4} \\
p_{2 i} & =(81+40+92)=213=R S A_{4}
\end{aligned}
$$

$$
\text { When } j=3, R S_{3}(1)=\sum_{i=2}^{4}
$$

$$
p_{3 i}=(48+37+97)=182=R S A_{3}(1)
$$

$$
\text { When } j=4, R S_{4}(1)=\sum_{i=2}^{4}
$$

$$
p_{4 i}=(81+23+43)=147=R S A_{1}(1)
$$

$$
T_{2}(1)=\sum_{y=1}^{3} R S A_{y}(1)=(147+160+182)=489
$$

Thus,

$$
\begin{aligned}
L B_{2}(1) & =\left\lceil\frac{1}{3}\left(H_{2}(1)+B_{2}(1)+T_{2}(1)\right)\right\rceil \\
& =\left\lceil\frac{1}{3}(0+209+489)\right\rceil=233
\end{aligned}
$$

When $k=2$,
$H_{2}(2)=\sum_{y=1}^{3} L S A_{y}(2) ; L S_{j}(2)=\sum_{i=1}^{1} p_{j i}$.
When $j=1, L S_{1}(2)=\sum_{i=1}^{1} p_{1 i}=66=L S A_{4}$ (2).
When $j=2, L S_{2}(2)=\sum_{i=1}^{1} p_{2 i}=37=L S A_{1}$ (2).
When $j=3, L S_{3}(2)=\sum_{i=1}^{1} p_{3 i}=54=L S A_{3}$ (2).
When $j=4, L S_{4}(2)=\sum_{i=1}^{1} p_{4 i}=52=R S A_{2}(2)$.

$$
\begin{aligned}
& H_{2}(2)=\sum_{y=1}^{3} L S A_{y}(2)=(37+52+54)=143 \\
& B_{2}(2)=\sum_{j=1}^{4} p_{j 2}=(53+81+48+81)=263 \\
& T_{2}(2)=\sum_{y=1}^{3} R S A_{y}(2)
\end{aligned}
$$

When $j=1, R S_{1}(2)=\sum_{i=3}^{4}$

$$
p_{1 i}=(20+87)=107=R S A_{2}(2)
$$

$$
\begin{aligned}
\text { When } j & =2, R S_{2}(2)=\sum_{i=3}^{4} \\
p_{2 i} & =(40+92)=132=R S A_{3}(2) \\
\text { When } j & =3, R S_{3}(2)=\sum_{i=3}^{4} \\
p_{3 i} & =(37+97)=134=R S A_{4}(2) \\
\text { When } j & =4, R S_{4}(2)=\sum_{i=3}^{4} \\
p_{4 i} & =(23+43)=66=R S A_{1}(2) \\
T_{2}(2) & =\sum_{y=1}^{3} R S A_{y}(2)=(66+107+132)=305
\end{aligned}
$$

Thus,

$$
\begin{aligned}
L B_{2}(2) & =\left\lceil\frac{1}{3}\left(H_{2}(2)+B_{2}(2)+T_{2}(2)\right)\right\rceil \\
& =\left\lceil\frac{1}{3}(143+263+305)\right\rceil=237
\end{aligned}
$$

When $k=3$,

$$
\begin{aligned}
H_{2}(3) & =\sum_{y=1}^{3} L S A_{y}(3) ; L S_{j}(3)=\sum_{i=1}^{2} p_{j i} \\
L S A_{1}(3) & =102 ; L S A_{2}(3)=118 ; L S A_{3}(3) \\
& =119 ; L S A_{4}(3)=133 \\
H_{2}(3) & =\sum_{y=1}^{3} L S A_{y}(3)=(102+118+119)=339 \\
B_{2}(2) & =\sum_{j=1}^{4} p_{j 3}=(20+40+37+23)=120 \\
T_{2}(3) & =\sum_{y=1}^{3} R S A_{y}(3) ; R S_{j}(3)=\sum_{i=4}^{4} p_{j i} \\
R S A_{1}(3) & =43 ; R S A_{2}(3)=87 ; R S A_{3}(3) \\
& =92 ; R S A_{4}(3)=97 \\
T_{2}(3) & =\sum_{y=1}^{3} R S A_{y}(3)=(43+87+92)=222 \\
L B_{2}(3) & =\left\lceil\frac{1}{3}\left(H_{2}(3)+B_{2}(3)+T_{2}(3)\right)\right] \\
& =\left\lceil\frac{1}{3}(339+120+222)\right\rceil=227
\end{aligned}
$$

When $k=4$,

$$
\begin{aligned}
H_{2}(4) & =\sum_{y=1}^{3} L S A_{y}(4) ; L S_{j}(4)=\sum_{i=1}^{3} p_{j i} \\
L S A_{1}(4) & =139 ; L S A_{2}(4)=139 ; L S A_{3}(4) \\
& =156 ; L S A_{4}(4)=158 \\
H_{2}(4) & =\sum_{y=1}^{3} L S A_{y}(4)=(139+139+156)=434 \\
B_{2}(4) & =\sum_{j=1}^{4} p_{j 4}=(87+92+97+43)=319 \\
T_{2}(4) & =0 ; \\
L B_{2}(4) & =\left\lceil\frac{1}{3}\left(H_{2}(4)+B_{2}(4)+T_{2}(4)\right)\right\rceil \\
& =\left\lceil\frac{1}{3}(434+319+0)\right\rceil=251
\end{aligned}
$$

Thus,

$$
\begin{aligned}
L B_{2} & =\max _{1 \leq j \leq n}\left\{L B_{2}(k)\right\} \\
& =\max (233,234,227,251)=251
\end{aligned}
$$

- The fourth lower bound method

$$
L B_{3}=\left\{L B_{3}(k)\right\}
$$

where

$$
L B_{3}(k)=H_{3}(k)+B_{3}(k)+T_{3}(k) .
$$

When $k=1$, we have the following.
For $B_{3}$ (1), we use the following steps:
Step 1. Let

$$
\begin{aligned}
B L B_{0}(2)= & \left\lceil\frac{1}{M_{1}} \sum_{j=1}^{4} p_{j 1}\right\rceil=\left\lceil\frac{1}{3}(66+37+54+52)\right\rceil \\
& =70 ; B L B_{1}(1)=\left\{p_{j 1}\right\} \\
= & \max (66,37,54,52)=66
\end{aligned}
$$

Step 2. Sort the jobs in descending order of $p_{j k}$, where $\overline{p_{1}}=$ $p_{11}=66, \overline{p_{4}}=p_{21}=37, \overline{p_{2}}=p_{31}=54$, and $\overline{p_{3}}=p_{41}=54$.

Step 3. $M_{1}=(n-1)=3, B L B_{2}(1)=p_{M_{1}}^{-}+p_{M_{1}+1}^{-}=$ $\overline{p_{3}}+\overline{p_{4}}=(52+37)=89$.

Step 4. Let $L=\max \left(B L B_{0}(1), B L B_{1}(1), B L B_{2}(1)\right)=$ $\max (70,66,89)=89$.

Step 5. $M_{1}=3,(n-2)=2, M_{1}>(n-2), \bar{p}=\overline{p_{n}}=$ $\overline{p_{4}}=37$.

Step 6. $J_{A}=\left\{y \mid L-\bar{p}<\overline{p_{y}}\right\}=\left\{\mathrm{y} \mid(89-37)<\overline{p_{y}}\right\}$ $=\left\{J_{1}, J_{3}\right.$.

$$
\begin{aligned}
J_{B} & =\left\{y \left\lvert\, \frac{L}{2}<\overline{p_{y}} \leq L-\bar{p}\right.\right\} \\
& =\left\{y \left\lvert\, \frac{89}{2}<\overline{p_{y}} \leq(89-37)\right.\right\}=\left\{J_{4}\right\} \\
J_{C} & =\left\{y \left\lvert\, \bar{p} \leq \bar{p} y \leq \frac{L}{2}\right.\right\}=\left\{y \left\lvert\, 37 \leq \overline{p_{y}} \leq \frac{89}{2}\right.\right\}=\left\{J_{2}\right\}
\end{aligned}
$$

Step 7. Calculate the values of $B_{\alpha}(L, \bar{p})$ and $B_{\beta}(L, \bar{p})$.

$$
\begin{aligned}
B_{\alpha}(89,37) & =\left|J_{A}\right|+\left|J_{B}\right| \\
& +\max \left(0,\left[\frac{\sum_{y \in J_{c}} \overline{p_{y}}-\left(L \times\left|J_{B}\right|-\sum_{y \in J_{B}} \overline{p_{y}}\right)}{L}\right\rceil\right) \\
& =2+1+\max \left(0,\left\lceil\frac{37-(89 \times 2-52)}{89}\right\rceil\right) \\
& =3+\max (0,0)=3 \\
B_{\beta}(89,37) & =\left|J_{A}\right|+\left|J_{B}\right| \\
& +\max \left(0,\left\lceil\frac{\left|J_{c}\right|-\sum_{y \in J_{B}}\left\lfloor\frac{L-\overline{p_{y}}}{\bar{p}}\right\rfloor}{\bar{p}\rfloor}\right\rceil\right) \\
& =2+1+\max \left(\left[\frac{1-\left\lfloor\frac{89-52}{37}\right\rfloor}{\left\lfloor\frac{89}{37}\right\rfloor}\right\rceil\right. \\
& =3+\max (0,0)=3
\end{aligned}
$$

Step 8. $B_{\alpha}(89,37)=3, B_{\beta}(89,37)=3, M_{1}=3$.

Step 9. $B_{3}(1)=89$.
For $H_{3}$ (1) and $T_{3}$ (1), the calculations are the same as those of $H_{1}$ (1) and $T_{1}$ (1); thus,

$$
\begin{aligned}
H_{3}(1) & =H_{1}(1)=0 \\
T_{3}(1) & =T_{1}(1)=147 \\
L B_{3}(1) & =H_{3}(1)+B_{3}(1)+T_{3}(1) \\
& =(0+89+147)=236
\end{aligned}
$$

When $k=2$, we have the following.
Step 1. Let $\quad B L B_{0}(2)=\left\lceil\frac{1}{M_{2}} \sum_{j=1}^{4} p_{j 1}\right\rceil$
$=\quad\left[\frac{1}{3}(53+81+48+81)\right]=88 ; \quad B L B_{1}(2)$ $=\max (53,81,48,81)=81$.

Step 2. Sort the jobs in descending order of $p_{j 2}$, where $\overline{p_{1}}=$ $p_{22}=81, \overline{p_{2}}=p_{42}=81, \overline{p_{3}}=p_{12}=53, \overline{p_{4}}=p_{32}=48$.

Step 3. $M_{2}=(n-1)=3, B L B_{2}(2)=p_{M_{2}}^{-}+\overline{p_{M_{2}+1}^{-}}=$ $\overline{p_{3}}+\overline{p_{4}}=(53+48)=101$.

Step 4. Let $L=\max \left(B L B_{0}(2), B L B_{1}(2), B L B_{2}(2)\right)=$ $\max (88,81,101)=101$.

Step 5. $M_{2}=3,(n-2)=2, M_{2}>(n-2), \bar{p}=\overline{p_{n}}=$ $\overline{p_{4}}=48$.

Step 6. $J_{A}=\left\{y \mid L-\bar{p}<\overline{p_{y}}\right\}$ $=\left\{\mathrm{y} \mid(101-48)<\overline{p_{y}}\right\}=\left\{J_{2}, J_{4}\right.$.

$$
\begin{aligned}
J_{B} & =\left\{y \left\lvert\, \frac{L}{2}<\overline{p_{y}} \leq L-\bar{p}\right.\right\} \\
& =\left\{y \left\lvert\, \frac{101}{2}<\overline{p_{y}} \leq(101-48)\right.\right\}=\left\{J_{1}\right\} \\
J_{C} & =\left\{y \left\lvert\, \bar{p} \leq \overline{p_{y}} \leq \frac{L}{2}\right.\right\} \\
& =\left\{y \left\lvert\, 48 \leq \overline{p_{y}} \leq \frac{101}{2}\right.\right\}=\left\{J_{3}\right\}
\end{aligned}
$$

Step 7. Calculate the values of $B_{\alpha}(L, \bar{p})$ and $B_{\beta}(L, \bar{p})$.

$$
\begin{aligned}
B_{\alpha}(101,48) & =\left|J_{A}\right|+\left|J_{B}\right|+\max \\
& \left(0,\left[\frac{\sum_{y \in J_{c}} \overline{p_{y}}-\left(L \times\left|J_{B}\right|-\sum_{y \in J_{B}} \overline{p_{y}}\right)}{L}\right]\right) \\
& =2+1+\max \left(0,\left[\frac{48-(101 \times 1-53)}{101}\right\rceil\right) \\
& =3+\max (0,0)=3 B_{\beta}(101,48)=\left|J_{A}\right|+\left|J_{B}\right| \\
& +\max \left(0,\left[\frac{\left|J_{c}\right|-\sum_{y \in J_{B}}\left\lfloor\frac{L-\overline{p_{y}}}{\bar{p}}\right\rfloor}{\left\lfloor\frac{L}{\bar{p}}\right\rfloor}\right]\right) \\
& =2+1+\max \left(\left[\frac{1-\left\lfloor\frac{101-53}{48}\right\rfloor}{\left\lfloor\frac{101}{48}\right\rfloor}\right\rceil\right. \\
& =3+\max (0,0)=3
\end{aligned}
$$

Step 8. $B_{\alpha}(101,48)=3, B_{\beta}(101,48)=3, M_{2}=3$.

Step 9. $B_{3}(2)=101$.
For $H_{3}$ (2) and $T_{3}$ (2), we can obtain the following:

$$
\begin{aligned}
H_{3}(2) & =H_{1}(2)=37 \\
T_{3}(2) & =T_{1}(2)=66
\end{aligned}
$$

Thus, $L B_{3}(2)=H_{3}(2)+B_{3}(2)+T_{3}(2)=$ $(37+101+66)=204$.

Using the above procedure for the remaining stages, we can obtain the following:

$$
\begin{aligned}
L B_{3}(3) & =H_{3}(3)+B_{3}(3)+T_{3}(3) \\
& =(102+43+43)=188 \\
L B_{3}(4) & =H_{3}(4)+B_{3}(4)+T_{3}(4) \\
& =(139+130+0)=269
\end{aligned}
$$

The result will be
$L B_{3}=\max _{1 \leq k \leq m}\left\{L B_{3}(k)\right\}=\max (236,204,188,269)=269$

## - The fifth lower bound method

$$
L B_{4}=\max _{1 \leq k \leq m}\left\{L B_{4}(k)\right\},
$$

where

$$
\begin{gathered}
L B_{4}(k)=\max \left(B_{4 \_E}(k)+T_{4 \_\max }(k), B_{4 \_L}(k)\right. \\
\left.+T_{4 \_ \text {min }}(k)\right) .
\end{gathered}
$$

For the first two parts,

$$
\begin{aligned}
B_{4_{-} E}(k) & =\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{k} p_{j i}\right\}, \text { and } T_{4 \_\max }(k) \\
& = \begin{cases}\min _{1 \leq j \leq n}\left\{\sum_{i=k+1}^{m} p_{j i}\right\} & k<m \\
0 & k=m\end{cases}
\end{aligned}
$$

For the last two parts, i.e., $B_{4 \_L}(k)$ and $T_{4 \_\min }(k)$, $B_{4 \_L}(k)=\max \left(H_{4 \_E}(k)+B_{3}(k), B_{4 \_\max }(k)\right)$, where $H_{4_{-} E}(k)=\left\{\begin{array}{cc}0 & k=1 \\ \min _{1 \leq j \leq n} \sum_{i=1}^{k-1} p_{j i} & k>1\end{array}\right.$; the calculation of $B_{3}(k)$ uses the same procedure in steps 1 to 7 of the fourth lower bound procedure.

$$
\begin{aligned}
B_{4 \_\max }(k) & =\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{k} p_{j i}\right\} \text { and } T_{4 \_ \text {min }}(k) \\
& =\left\{\begin{array}{lr}
\min _{1 \leq j \leq n}\left\{\sum_{i=k+1}^{m} p_{j i}\right\} & k<m \\
0 & k=m
\end{array}\right.
\end{aligned}
$$

When $k=1$,

$$
\begin{aligned}
H_{4 \_E}(1) & =0, B_{4 \_E}(1)=\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{1} p_{j i}\right\} \\
& =\min (66,37,54,52)=37, T_{4 \_\min }(1) \\
& =\left\{\sum_{i=2}^{4} p_{j i}\right\}=\min (160,213,182,147)=147
\end{aligned}
$$

$B_{3}(1)=89$, which is obtained by steps 1 to 9 of the fourth lower bound method.

$$
\begin{aligned}
B_{4 \_\max }(1)= & \max _{1 \leq j \leq n}\left\{\sum_{i=1}^{1} p_{j i}\right\} \\
= & \max (66,37,54,52)=66 \\
B_{4 \_L}(1)= & \max \left(H_{4 \_E}(1)+B_{3}(1), B_{4 \_\max }(1)\right) \\
= & \max (0+89,66)=89 \\
T_{4 \_\max }(1)= & \max _{1 \leq j \leq n}\left\{\sum_{i=2}^{4} p_{j i}\right\} \\
= & \max (160,213,182,147)=213 \\
L B_{4}(1)= & \max \left(B_{4 \_E}(1)\right. \\
& \left.+T_{4 \_\max }(1), B_{4 \_L}(1)+T_{4 \_\min }(1)\right) \\
= & \max ((37+213),(89+147))=250
\end{aligned}
$$

When $k=2$,

$$
\begin{aligned}
H_{4-E}(2) & =\min _{1 \leq j \leq n} \sum_{i=1}^{1} p_{j i}=\min (66,37,54,52)=37, \\
B_{4 \_E}(2) & =\min _{1 \leq j \leq n}\left\{\sum_{i=1}^{2} p_{j i}\right\}=\min (119,118,102,133)=102,
\end{aligned}
$$

$$
\begin{aligned}
T_{4 \_ \text {min }}(2) & =\min _{1 \leq j \leq n}\left\{\sum_{i=3}^{4} p_{j i}\right\} \\
& =\min ((20+87),(40+92,) \\
& (37+97),(23+43))=66
\end{aligned}
$$

$B_{3}(2)=101$, which is obtained by steps 1 to 9 of the fourth lower bound method.

$$
\begin{aligned}
B_{4 \_\max }(2) & =\max _{1 \leq j \leq n}\left\{\sum_{i=1}^{2} p_{j i}\right\} \\
& =\max (119,118,102,133)=133 \\
B_{4 \_L}(2) & =\max \left(H_{4 \_E}(2)+B_{3}(2), B_{4 \_\max }(2)\right) \\
& =\max ((37+101), 133)=138 \\
T_{4 \_\max }(2) & =\max _{1 \leq j \leq n}\left\{\sum_{i=3}^{4} p_{j i}\right\} \\
& =\max (107,132,134,66)=134 \\
L B_{4}(2) & =\max \left(B_{4 \_\mathrm{E}}(2)+T_{4 \_\max }(2), B_{4 \_\mathrm{L}}(2)\right. \\
& \left.+T_{4 \_\min }(2)\right) \\
& =\max ((102+134),(138+66))=236
\end{aligned}
$$

Using the above procedure for the remaining stages, we can obtain the following:

$$
\begin{aligned}
L B_{4}(3) & =\max \left(B_{4 \_E}(3)+T_{4 \_\max }(3), B_{4 \_L}(3)+T_{4 \_\min }(3)\right) \\
& =\max ((139+97),(158+43))=236 \\
L B_{4}(4) & =\max \left(B_{4 \_E}(4)+T_{4 \_\max }(4), B_{4 \_L}(4)+T_{4 \_\min }(4)\right) \\
& =\max ((199+0),(269+0))=269
\end{aligned}
$$

Thus,
$L B_{4}=\max _{1 \leq k \leq m}\left\{L B_{4}(k)\right\}=\max (250,236,236,269)=269$

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